

## PSM-I<sup>Q&As</sup>

Professional Scrum Master I

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**QUESTION 1**

When must the Product Owner participate in the Daily Scrum?

- A. When the Product Owner needs to represent the stakeholders\' point of view to the Developers.
- B. When there are impediments to discuss.
- C. When the Scrum Master asks the Product Owner to attend.
- D. When the Product Owner is actively working on items on the Sprint Backlog; however, they participate as a Developer.

Correct Answer: D

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**QUESTION 2**

When many Scrum Teams are working on a single product, what best describes the Definition of Done? (Choose the best answer.)

- A. Each Scrum Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- B. The Scrum Masters from each Scrum Team define a common Definition of Done.
- C. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
- D. When multiple Scrum Teams are working together on a product, they must mutually define and comply with the-same Definition of Done.

Correct Answer: D

Reference: <https://www.scrum.org/forum/scrum-forum/5438/product-owner-and-definition-done>

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**QUESTION 3**

What is the accountability of the Product Owner during Sprint 0? (Choose the best answer.)

- A. There is no such thing as Sprint 0.
- B. Gathering, eliciting, and analyzing the requirements that will be inserted into the Product Backlog.
- C. Make the complete project plan to commit date, budget, and scope to the stakeholders.
- D. Determine the composition of the Development Teams so they have the capacity to deliver the completed forecast.
- E. Make sure enough Product Backlog items are refined to fill the first 3 Sprints.

Correct Answer: A

Reference: <https://www.scrum.org/resources/blog/scrum-myths-it-ok-have-sprint-0-design-sprint-hardening-sprint>

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**QUESTION 4**

Several Sprints into a project, the Product Owner tells the Scrum Master that a key stakeholder just started using the product. The stakeholder is unhappy with the quality of the product. What are two good options for the Scrum Master? (Choose the best two answers.)

- A. Wait to bring this up until the Sprint Retrospective.
- B. Encourage the Product Owner to put quality specifications on the Product Backlog and express the stakeholder's concern to the Developers.
- C. Bring the concern to the testers to improve how the Product is verified.
- D. Explain to the Product Owner that it is up to the Developers to decide on acceptable quality standards.
- E. Coach the Product Owner on how to talk with the Developers about this concern.

Correct Answer: AE

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**QUESTION 5**

Why is the Daily Scrum held at the same time and same place?

- A. The consistency reduces complexity.
- B. The place can be named.
- C. The Product Owner demands it.
- D. Rooms are hard to book and this lets it be booked in advance.

Correct Answer: A

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**QUESTION 6**

When many Scrum Teams are working on a single product, what best describes the Definition of Done? (Choose the best answer.)

- A. Each Scrum Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- B. The Scrum Masters from each Scrum Team define a common Definition of Done.
- C. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
- D. All Scrum Teams must have a Definition of Done that makes their combined work potentially releasable.

Correct Answer: D

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**QUESTION 7**

What happens if the Scrum Team cannot complete its work by the end of the Sprint?

- A. The Sprint is extended and future Sprints use this new duration.
- B. The Sprint length is unchanged and the Scrum Team continuously learns and adapts.
- C. The Sprint is extended temporarily. Lessons are taken to ensure it doesn't happen again.

Correct Answer: B

Reference: <https://www.scrum.org/forum/scrum-forum/35908/scrum-team-can-change-length-sprint>

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**QUESTION 8**

Which activity will a Product Owner engage in during a Sprint? (Choose the best answer.)

- A. Run the Daily Scrum.
- B. Prioritize the Developers' work on the Sprint Backlog.
- C. Answer questions from the Developers about items in the current Sprint.
- D. Update management on what is being worked on.

Correct Answer: C

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**QUESTION 9**

Which outcome is expected as Scrum Teams mature?

- A. They will improve their definition of "Done" to include more stringent criteria.
- B. The Sprint Retrospectives will grow to be longer than 4 hours.
- C. There is no need for a time-boxed Sprint, since time-boxes are only for new Scrum Teams.
- D. Sprint Reviews will no longer be needed.
- E. A Scrum Master is no longer needed since they are a mature team now.

Correct Answer: A

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**QUESTION 10**

What is the key concern when multiple Scrum Teams are working from the same Product Backlog?

- A. Clear definition of requirements
- B. Making sure there is enough work for everyone on each team

- C. Minimizing dependencies between teams
- D. Meeting original scope projections
- E. Maximizing velocity

Correct Answer: C

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## QUESTION 11

What is the tactic a Scrum Master should use to divide a group of 100 people into multiple Development Teams?

- A. Create teams based on their skills across multiple layers (such as database, UI, etc.)
- B. Ask the Product Owner to assign the people to teams.
- C. Ask the developers to divide themselves into teams.

Correct Answer: C

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## QUESTION 12

Which best describes the Product Backlog?

- A. It is allowed to grow and change as more is learned about the product and its customers.
- B. It provides just enough information to enable a Scrum team to start the design phase of a product.
- C. It contains all foreseeable tasks and requirements from which the Scrum team can develop and maintain a complete project plan.
- D. It is baselined to follow change management processes.

Correct Answer: A

Reference: <https://www.mountangoatsoftware.com/agile/scrum/scrum-tools/product-backlog#:~:text=The%20agile%20product%20backlog%20in,functionality%20desired%20in%20the%20product.andtext=The%20Scrum%20product%20backlog%20is,the%20product%20and%20its%20customers>

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## QUESTION 13

Choose two responsibilities of a self-organizing Development Team. (Choose two.)

- A. Reorder the Product Backlog.
- B. Pull Product Backlog items for the Sprint.
- C. Do the work planned in the Sprint Backlog.

D. Increase velocity.

E. Report daily progress to stakeholders.

Correct Answer: BC

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## QUESTION 14

A Scrum Master is keeping a list of open impediments, but it is growing and they have been able to resolve only a small portion of the impediments. Which two techniques would be most helpful in this situation? (Choose two.)

A. Discuss the impediments with the Development Team.

B. Prioritize the list and work on them in order.

C. Arrange a triage meeting with all project managers.

D. Add each open impediment to the Product Backlog.

Correct Answer: AB

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## QUESTION 15

What is the accountability of the Product Owner during Sprint 0? (Choose the best answer.)

A. There is no such thing as Sprint 0.

B. Make sure enough Product Backlog items are refined to fill the first 3 Sprints.

C. Create the overall release plan to ensure that organizational goals are met.

D. Gathering, eliciting, and analyzing the requirements to build the Product Backlog.

E. Determine the composition of the Scrum Team to meet the release plan.

Correct Answer: A

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