

PMI-ACP^{Q&As}

PMI Agile Certified Practitioner (PMI-ACP)®

Pass PMI PMI-ACP Exam with 100% Guarantee

Free Download Real Questions & Answers **PDF** and **VCE** file from:

<https://www.leads4pass.com/pmi-acp.html>

100% Passing Guarantee
100% Money Back Assurance

Following Questions and Answers are all new published by PMI Official Exam Center

- ⚙ **Instant Download** After Purchase
- ⚙ **100% Money Back** Guarantee
- ⚙ **365 Days** Free Update
- ⚙ **800,000+** Satisfied Customers



QUESTION 1

Which of the following techniques best encourages osmotic communication?

- A. Reviewing requirements frequently with the Product Owner
- B. Having the Product Owner attend daily standups
- C. Inviting the customer to attend every iteration demo
- D. Seating the team members together in a work area

Correct Answer: D

QUESTION 2

What information should a project team include in an extended stakeholder report to ensure that all current and future stakeholders are aware of the frequent updates?

- A. Team capacity and competence profiles
- B. A list of tools used for implementation
- C. A list of open technical issues
- D. Up-to-date project radiators

Correct Answer: D

QUESTION 3

The team is derailed by a demand from a senior manager unrelated to the project. How does the agile coach help the team?

- A. By coaching the team to outperform previous velocity
- B. By coaching the team to adhere to expectations set by the scrum master
- C. By encouraging overestimation to increase velocity
- D. By advising the team to remain committed and focused on project goals

Correct Answer: D

QUESTION 4

Which statement describes the purpose of a burndown chart?

- A. Kanban projects use burndown charts to ensure that work-in-progress (WIP) limitations are not exceeded.

B. Scrum projects use burndown charts to visually manage how stories progress through the workflow and make bottlenecks and work quantities visible.

C. Kanban projects use burndown charts to report on the amount of defects remaining after each iteration to ensure high quality at project completion.

D. Some iteration-based projects use burndown charts to view project progress over time by mapping actual performance against planned performance.

Correct Answer: D

QUESTION 5

While working on a sprint for a software development project, the team is unsure of how the feature should be designed. The project sponsor recommends developing a prototype of the user interface to discover more about this feature.

Why is the project sponsor making this suggestion?

A. The information gathered will help the team improve the allocation of resources in developing the most important features.

B. The project sponsor believes that the agile team is not adding in the most important features during this sprint.

C. The users can help the team understand if the feature adds value, avoiding the risk of building the wrong product.

D. The users will start using the software sooner, and the team can start working on the next iteration.

Correct Answer: C

QUESTION 6

Who can cancel a Sprint?

A. The Development Team

B. Executive Stakeholders

C. The Product Owner

D. The Scrum Master

Correct Answer: C

QUESTION 7

Match the time box to the Scrum meeting for a one-month Sprint.

Select and Place:

Daily Scrum		3 hours
Sprint Review		15 minutes
Sprint Planning		4 hours
Sprint Retrospective		8 hours

Correct Answer:

Daily Scrum	15 minutes	
Sprint Review	4 hours	
Sprint Planning	8 hours	
Sprint Retrospective	3 hours	

QUESTION 8

Pick 5 activities that are the responsibilities of the development team in Scrum.

Select and Place:

Provides estimates

Prioritizes the backlog

Creates User Stories

Commits to the Sprint

Performs user acceptance

Facilitates meetings

Champions Scrum

Volunteers for tasks

Makes technical decisions

Designs software

Correct Answer:

Prioritizes the backlog

Creates User Stories

Performs user acceptance

Facilitates meetings

Champions Scrum

Provides estimates

Commits to the Sprint

Volunteers for tasks

Makes technical decisions

Designs software

QUESTION 9

Pick which 4 activities are the responsibilities of the Product Owner in Scrum.

Select and Place:

Provides estimates	
Prioritizes the backlog	
Creates User Stories	
Commits to the Sprint	
Performs user acceptance	
Facilitates meetings	
Champions Scrum	
Perform release planning	
Designs software	

Correct Answer:



QUESTION 10

An agile leader notices that a team member is becoming very quiet and disengaged in meetings. What should the agile leader do to identify team members' personalities and motivators?

- A. Use the DISC framework with each team member.
- B. Use MoSCoW ratings to keep people engaged.
- C. Hire a SAFe coach to provide encouragement.
- D. Employ BDUF to help with providing structure to meetings.

Correct Answer: A

QUESTION 11

Which option describes how risk should be managed in an agile project?

- A. Since using an agile methodology minimizes risk in project management, the project team can focus on delivering business value over managing risk.
- B. Project team members would each be responsible for identifying and managing risks for the individual user stories they have been assigned.
- C. All stakeholders are responsible for identifying risks during standups, retrospectives, and other team meetings.
- D. The product owner is responsible for identifying risks and entering them into the backlog so that their mitigation can

be prioritized.

Correct Answer: C

QUESTION 12

In what order do you select requirements to work on in a risk adjusted backlog?

Select and Place:

Low Risk High Value	
High Risk Low Value	
High Risk High Value	
Low Risk Low Value	

Correct Answer:

	High Risk High Value
	Low Risk High Value
	Low Risk Low Value
	High Risk Low Value

QUESTION 13

Since the last iteration, the team has grown from six members to 14 members. As a result, in the current iteration, the team room is crowded and uncomfortable during the team's daily standup. It takes the team longer than the ideal

amount of time to complete their standup, which creates problems for the team's current schedule. Based on this information, the project manager should:

- A. Move the standup to a conference call format so space is not a problem.
- B. Increase the standup duration and update the team's calendars.
- C. Assign each team member a maximum speaking time for future standups.
- D. Split the team into sub teams and have them schedule separate standups.

Correct Answer: D

QUESTION 14

An agile coach is working with a team that serves clients making product requests by phone. During a daily commitment and replanning meeting, a team member states that they were unable to resolve a client request because they lacked sufficient product knowledge.

What should the agile coach do?

- A. Facilitate a team discussion to identify knowledge gaps and determine the best way to address them.
- B. Ask the line manager to assign the team member with the required technical knowledge.
- C. Meet with the team member's line manager to discuss their development plan.
- D. Provide the team member with training in any lacking areas.

Correct Answer: A

QUESTION 15

A team working with a new technology faces a significant amount of uncertainty about its ability to deliver stories due to technical issues. What should the team do?

- A. Capture risks and make them visible, and use a burn down chart to focus on reducing risks early in the project.
- B. Ask the scrum master to extend the sprint's duration to allow more time to work through technical issues.
- C. Place the impacted stories on the story board, and use daily stand ups to make the product owner aware of the technical issues.
- D. Seek guidance from the development manager.

Correct Answer: A