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QUESTION 1

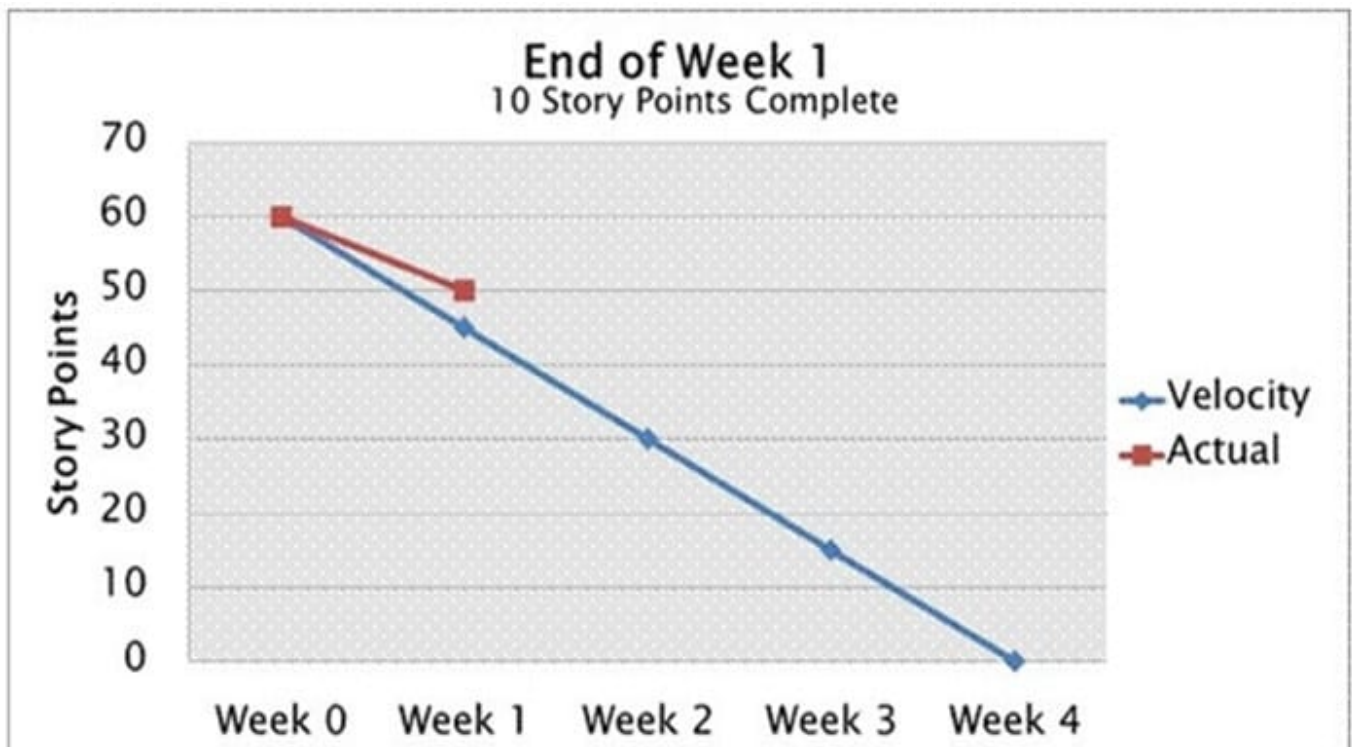
Classes of Services in Kanban are used to:

- A. Support estimation for Kanban Cards
- B. Prioritize the queue by risk
- C. All of the above
- D. Ensure WIP limits are realistic

Correct Answer: B

QUESTION 2

Based upon this Burndown chart, is this project ahead of schedule or behind schedule?



- A. Ahead of schedule
- B. Behind schedule

Correct Answer: B

QUESTION 3

Throughout the project, an agile practitioner notices that one team member is becoming an emergent leader.

What should an agile practitioner do?

- A. Present opportunities in order to be supportive and grow that team member's talents.
- B. Encourage the team member to fit in more with the established team norms.
- C. Bring this to management's attention so they don't disrupt the team.
- D. Ask team member to respect defined roles on the project to avoid confusion with the team.

Correct Answer: A

QUESTION 4

Assuming all projects require the same amount of up-front investment, the project with the highest _____ would be considered the best and undertaken first.

- A. Earned Value Management (EVM)
- B. Internal Rate of Return (IRR)
- C. Net Present Value (NPV)
- D. Budget at Completion (BAC)

Correct Answer: B

QUESTION 5

An agile practitioner notices that team members are disengaged. As a result, the team's velocity has decreased. What should the agile practitioner do to get the team back on track?

- A. Escalate the issue to the project sponsor.
- B. Remove stories to increase velocity.
- C. Hold a standup to address the issue.
- D. Facilitate a team retrospective.

Correct Answer: C

QUESTION 6

Sprints lengths can vary each Sprint as long as they don't exceed a month.

- A. True
- B. False

Correct Answer: A

QUESTION 7

Which artifact is useful for seeing total project risk increasing or decreasing over time?

- A. Burndown bar chart
- B. Risk Burn-Up chart
- C. Risk Burndown Graph
- D. Risk Map

Correct Answer: C

QUESTION 8

An agile practitioner wants to ensure that stakeholders have current information about a project's progress. What should the agile practitioner do?

- A. Regularly circulate an updated, detailed version of the project plan
- B. Frequently update the online project management office (PMO) repository site
- C. Invite the stakeholders to daily stand up
- D. Post a project board in an area where all can view it

Correct Answer: D

QUESTION 9

A team working with a new technology faces a significant amount of uncertainty about its ability to deliver stories due to technical issues.

What should the team do?

- A. Capture risks and make them visible, and use a burn down chart to focus on reducing risks early in the project.
- B. Ask the scrum master to extend the sprint's duration to allow more time to work through technical issues.
- C. Place the impacted stories on the story board, and use daily stand ups to make the product owner aware of the technical issues.
- D. Seek guidance from the development manager.

Correct Answer: C

QUESTION 10

The Sprint retrospective:

- A. Is intended to promote continuous process improvements
- B. Is held at the end of each release
- C. Is conducted to provide the sponsor with key information on team progress
- D. Is optional

Correct Answer: A

QUESTION 11

How can an agile practitioner ensure that all key stakeholders are properly engaged in planning?

- A. Collect stakeholder requirements
- B. Conduct an iteration planning meeting
- C. Communicate product backlog items to the stakeholders
- D. Facilitate a product development roadmap workshop

Correct Answer: A

QUESTION 12

Two teams have received project requirements and completed estimates. Team A estimates 420 story points for scope and 30 story points for velocity per sprint. Team B estimates 280 story points for scope and 20 story points for velocity per sprint. Both teams have same number of team members and have an assumed sprint duration of 2 weeks.

What can an agile practitioner conclude about team A and team B's estimates?

- A. Team B has underestimated scope compared to team A.
- B. Team A is more confident in delivering velocity than team B.
- C. Both teams need to indicate their proposed technology before the estimates can be analyzed.
- D. Both teams have estimated the project to be of same size.

Correct Answer: D

QUESTION 13

DRY is an acronym for which Agile development principle?

- A. Development Requires You

- B. Don't Repeat Yourself
- C. Deploy Repeatedly
- D. Develop, Refactor, Yagni

Correct Answer: B

QUESTION 14

Every Project Management Life Cycle (PMLC) has a sequence of processes that include these phases:

Scoping
Planning
Launching
Monitoring & Controlling
Closing

- A. True
- B. False

Correct Answer: A

QUESTION 15

Which of the following frameworks has the following practices?

Supports an envision, explore, adapt culture
Supports a self-organizing, self-disciplined team
Promotes reliability and consistency to the extent possible given the level of project uncertainty
Provides management checkpoints for review

- A. Dynamic Systems Development Method (DSDM)
- B. Crystal Clear
- C. Feature Driven Development (FDD)
- D. Agile Delivery Framework

Correct Answer: D

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