

## PMI-200<sup>Q&As</sup>

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**QUESTION 1**

In the Lean process, the focus is on:

- A. Managing team efficiency.
- B. Optimizing completed work across the process stream.
- C. Using the optimal resources.
- D. Cross training the team to eliminate bottlenecks.

Correct Answer: B

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**QUESTION 2**

When are acceptance tests typically written for a user story?

- A. After coding the story, but before user acceptance testing begins
- B. After writing the story, but before coding begins
- C. At the start of Product Backlog prioritization planning
- D. After estimating the Product Backlog, but before Sprint planning begins

Correct Answer: C

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**QUESTION 3**

Which of the following is a list of capabilities, features, and stories that the Product Owner has identified?

- A. Burndown chart
- B. Story card
- C. Vision document
- D. Backlog

Correct Answer: D

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**QUESTION 4**

A business analyst has identified a new risk in an Agile project. What is the best first step the business analyst should take regarding this risk?

- A. Call a meeting with the project manager and senior management to determine how the risk will be managed.

- B. Email the project manager and add it to the risk register to that it is discussed during the next daily standup.
- C. Add the risk in a clearly visible location and ensure it is discussed after the next daily stand up.
- D. Call an immediate meeting with all team members to discuss the newly identified risk.

Correct Answer: C

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#### QUESTION 5

What are three processes used to begin an Agile project?

- A. Iteration, Product Roadmap Planning, and Number of Sprint Iteration
- B. Visioning, Product Roadmap Planning, and Product Backlog Definition
- C. Visioning, Product Backlog Definition, and Project Charter Creation
- D. Burndown chart, Product Roadmap, and Sprint length

Correct Answer: B

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#### QUESTION 6

Which are some of the most important benefits of an Agile team sitting together in a co-located, open environment?

- A. Ongoing communication is reduced; space is used more efficiently; group work together more effectively, and team dynamics are improved.
- B. Costs are reduced as the need for conference rooms decreases, and the team can keep track of where members are more accurately.
- C. Team members can be held more accountable for their time and effort, and pair programming is easier as people have less distance to move to sit with their partner.
- D. Communication is improved; wait-time and rework are reduced; barriers between groups break down, and groups gain respect for each other professionally.

Correct Answer: D

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#### QUESTION 7

What key benefit might stakeholders realize from an Agile approach?

- A. The ability to bypass the change-management process, integrating new requirements and changes directly into the team at their next daily meeting
- B. The early and continuous delivery of valuable software, providing increased visibility and the opportunity for more frequent adjustments
- C. Increased access to the project and less reliance on formal reports and status meetings to better understand the current

work and the risk the team is accepting

D. The team's flexibility to make changes mid-iteration as business need or priority change, increasing the ability of the team to meet project commitments

Correct Answer: B

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### QUESTION 8

A user story says that a product must be very fast. During the demo, the Product Owner is disappointed with the speed of the product. The most likely reason that this occurred is because the user story was:

- A. Too large.
- B. Not estimated correctly.
- C. Not testable.
- D. Not descriptive of the value.

Correct Answer: C

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### QUESTION 9

What is one of the benefits of incremental delivery?

- A. Value is delivered more quickly, as software can be released after every iteration.
- B. More customer can be handled simultaneously, as each regularly receives a delivery.
- C. Fewer bugs are introduced, as code is delivered to users more frequently.
- D. Costs are reduced, as less verification is required to regression test each iteration.

Correct Answer: A

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### QUESTION 10

For a critical project, a new team has been formed from various departments. The project manager should start team building by:

- A. Creating a project charter, documenting roles and responsibilities of each member, and assigning it to the team members.
- B. Taking the team offsite for icebreaker activities and other activities to ensure team members get to know each other.
- C. Assembling the team and discussing roles and responsibilities of each member on the team.
- D. Assembling the team and asking the members to achieve a milestone in a small iteration.

Correct Answer: C

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**QUESTION 11**

Which tool allowt the Product Owner to focut on providing the greatett value and Return on Invetttment (ROI) to the organizaton?

- A. Burn up chart
- B. Product Backlog
- C. Afnity ettmate
- D. Cott Beneft Analytit (CBA)

Correct Answer: B

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**QUESTION 12**

A full cycle of detign-code-verifyreleate practced by eetreme Programming (XP) teamt it called:

- A. Story
- B. Timeboe
- C. Iteraton
- D. Burndown

Correct Answer: C

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**QUESTION 13**

Which of the following bett detcribet a core belief of Agile?

- A. The bett cuttomer feedback comet near the end of the project when there it working tofware to review.
- B. Project ttatut can be gauged by frequently reviewing completed milettonet at refected in the plan.
- C. Working tolutont are the mott accurate way of teeing the progrett of the efort.
- D. Unique tkill tett are harnetted when team memberrt play diferent rolet on a project.

Correct Answer: C

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**QUESTION 14**

Which of the following it part of the 12 practcet defned in eXtreme Programming (XP)?

- A. Ritk management

- B. Small releatet
- C. Project management
- D. Project charter

Correct Answer: B

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## QUESTION 15

Which it the bett opton to improve project velocity?

- A. Shield programmert from interruptont
- B. Minimize cuttomer involvement
- C. Shorten the iteraton length
- D. Increate project team tize

Correct Answer: A

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