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QUESTION 1

During project execution, the project manager would create:

- A. A WBS
- B. A status report
- C. An issue log
- D. A risk register

Correct Answer: B

QUESTION 2

Which of the following would be included in the project transition plan?

- A. Specifications used for quality control measurements.
- B. Comparison of project deliverables with organizational strategic goals.
- C. Maintenance responsibilities of the project deliverables.
- D. Analysis of the project expenditures.

Correct Answer: C

QUESTION 3

A project manager has noticed low attendance at weekly meetings for a new project. Which of the following can the project manager do to improve meeting attendance?

- A. Cancel the meetings because of a lack of attendance.
- B. Address all issues as they arise during the meeting.
- C. Start and end the meetings on time.
- D. End the meetings when all topics have been discussed.

Correct Answer: C

QUESTION 4

Which of the following is the BEST description of a baseline?

- A. A view of the project's status

- B. An assessment of risks for the project
- C. A snapshot of the project at a particular point in time
- D. A calculation of the project's CPI and SPI

Correct Answer: C

QUESTION 5

Which of the following is a component of a risk management plan?

- A. RAM
- B. RBS
- C. COQ
- D. KPI

Correct Answer: B

QUESTION 6

The project sponsor has asked for the project to be delivered two months earlier than originally planned with no changes to the deliverables, cost, or the project team. Which of the following schedule planning techniques could be used to meet this request?

- A. Optimizing
- B. Crashing
- C. Delaying
- D. Resource leveling

Correct Answer: A

QUESTION 7

Which of the following conflict resolution techniques describes avoiding?

- A. Reassigning one of the two parties to a different team
- B. Focusing on common interests
- C. Working out an agreement that is acceptable to both sides
- D. Not addressing the conflict

Correct Answer: D

QUESTION 8

Which of the following avenues would allow the project manager to communicate project expectations, general timelines, and roles and responsibilities?

- A. Kick-off meeting
- B. Stakeholder analysis
- C. Communication plan
- D. Scope document

Correct Answer: A

QUESTION 9

Which of the following conflict resolution techniques results in a lose-lose scenario?

- A. Forcing
- B. Confronting
- C. Compromise
- D. Negotiating

Correct Answer: C

QUESTION 10

Which of the following conflict resolution techniques involves a solution that partially satisfies all interested parties?

- A. Confronting
- B. Compromise
- C. Avoiding
- D. Forcing

Correct Answer: B

QUESTION 11

In which of the following project organizations would the project management be handled by a marketing manager?

- A. Matrix

- B. Balanced
- C. Projectized
- D. Functional

Correct Answer: D

QUESTION 12

The BEST time to communicate stakeholder expectations to the project team is:

- A. During bi-weekly status meetings.
- B. During the project kick-off meeting.
- C. During the development of the work breakdown structure.
- D. At regular intervals as defined in the communications management plan.

Correct Answer: B

QUESTION 13

Which of the following activities would be considered a project?

- A. Providing on-going support of an organization's software product
- B. Updating an organization's antivirus software
- C. Directing a team of developers to create a software program
- D. Any activity with the express purpose of generating revenue

Correct Answer: C

QUESTION 14

Which of the following can be used as a quality metric when performing quality planning?

- A. Quality control
- B. Cost benefit analysis
- C. Perform preventative actions
- D. Quality assurance

Correct Answer: B

QUESTION 15

Which of the following should be used when determining the details of a project component or scope entry?

- A. WBS Dictionary
- B. Project Management Plan
- C. Work Breakdown Structure
- D. Project Charter

Correct Answer: A

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