

PC0-006^{Q&As}

Peoplecert Management of Risk (MoR) Foundation Exam

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QUESTION 1

Which specialism has been developed to offer business as usual in the quickest possible time in the event of an emergency?

- A. Incident and crisis management
- B. Business continuity management
- C. Health and safety management
- D. Reputational risk management

Correct Answer: B

QUESTION 2

Which effect on the organization's objectives could the PESTLE analysis technique help to identify

- A. Risk exposure trends
- B. Current external factors
- C. Long-term developments
- D. Internal strengths

Correct Answer: B

QUESTION 3

Which risk response option 'takes the chance' that the risk will occur, with its full impact if it did?

- A. Accept the risk
- B. Transfer the risk
- C. Share the risk
- D. Prepare contingent plans

Correct Answer: A

QUESTION 4

How is the risk progress report used in the 'implement' step?

- A. Identify the status against the activity's stated measures for risk management

- B. Identify the scales used to measure the probability and impact of a risk
- C. Describe actions to enhance how risk management is performed
- D. Gain agreement for the amount of risk that can be taken

Correct Answer: A

QUESTION 5

Which BEST describes an area of uncertainty at the operational perspective?

- A. Variation to the schedule of a defined business product
- B. Availability of skills required to deliver services to customers
- C. Minimizing disruptions to customer services during transformational change
- D. Damage to the organization's infrastructure

Correct Answer: B

QUESTION 6

What is the difference between a risk and an issue?

- A. A risk is impacting objectives now, an issue may have an impact on objectives
- B. A risk has a negative impact on objectives, an issue has a positive impact on objectives
- C. A risk can impact on all activities, an issue impacts on project deliverables only
- D. A risk may have an impact on objectives, an issue is impacting objectives now

Correct Answer: D

QUESTION 7

What is the purpose of using an M_o_R's health check?

- A. Understand the nature of risks facing an organization and the actions needed to respond
- B. Provide alternative assurance and approval processes at key decision points within a programme
- C. Examine an organization's current risk management practices to identify areas for improvement
- D. Show which organizational activities that risk management should be applied to

Correct Answer: C

QUESTION 8

Which perspective would the 'fits the context' principle be applied to in order to identify laws that impact core business activities?

- A. Strategic
- B. Programme
- C. Project
- D. Operational

Correct Answer: A

QUESTION 9

Which is a common barrier to implementing the risk management process?

- A. Lack of a high-risk appetite at senior management level
- B. Lack of an appropriate response to a risk in an activity's risk register
- C. Lack of an assigned risk owner
- D. Lack of policies, processes, strategies and plans

Correct Answer: D

QUESTION 10

What is the difference between a risk and an issue?

- A. An issue has a short time-scale proximity and risk has medium- or long-term proximity
- B. An issue impacts on quality, a risk impacts on benefits
- C. An Issue is a risk that has occurred, a risk is yet to occur
- D. A risk can impact on all activities, an issue impacts on project deliverables only

Correct Answer: C

QUESTION 11

Which describes the 'reduce a threat' risk response option?

- A. Perform an action to minimise the impact and/or probability of the risk
- B. Remove the cause of the threat

- C. Obtain an insurance policy to cover the impact should the risk occur
- D. Partake in a pain/gain contract with another party for the specified risk

Correct Answer: A

QUESTION 12

Which activity is focused on when the 'aligns with objectives' principle is applied to the project perspective?

- A. Delivering a defined business change product within budget
- B. Maintaining the appropriate level of business services to customers
- C. Enhancing an existing capability to improve organizational performance
- D. Ensuring the on-going viability of the organization

Correct Answer: A

QUESTION 13

Which perspective is concerned with decisions about risks to long-term objectives that may not become apparent until well into the future?

- A. Strategic
- B. Programme
- C. Project
- D. Operational

Correct Answer: A

QUESTION 14

Which information does the 'PESTLE analysis' technique help to discover?

- A. Identification of who should communicate with key stakeholders involved in an activity
- B. Risks identified on previous similar activities
- C. External factors that may have an impact on an activity
- D. Future developments that are at the margins of current thinking and planning

Correct Answer: C

QUESTION 15

Which heading in a risk register is used to record the area of uncertainty?

- A. Cause
- B. Event
- C. Effect
- D. Probability

Correct Answer: B

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