

P3OF^{Q&As}

Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

Which is a common barrier to be overcome when agreeing a mandate for a P3O?

- A. Carrying out P3M3 assessments
- B. Agreeing the measures to be used to prioritize the portfolio
- C. Agreeing the funding model for a P3O
- D. Documenting processes via business process swimlanes

Correct Answer: C

QUESTION 2

Which is a key activity of the Identify process in the permanent P3O lifecycle?

- A. Delivering the new capability
- B. Planning tranches of delivery
- C. Analysing stakeholders and planning communications
- D. Assessing the current state of P3O provision

Correct Answer: D

QUESTION 3

Which is a section of the Blueprint?

- A. Business process swimlanes
- B. Information portal
- C. Vision Statement
- D. Processes (including operational costs and performance levels)

Correct Answer: D

QUESTION 4

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with people wanting to move into project management
- B. Skills of Portfolio Office staff are the same as those for a role in a COE

- C. Needs enough people who are able to interpret and challenge data
- D. Should be resourced with a large number of administrative staff

Correct Answer: C

QUESTION 5

Which is a responsibility of a Head of Programme Office role?

- A. Develop the Business Case for the implementation of a P3O Model
- B. Define the programme governance framework to meet the needs of the programme's business lead
- C. Assure the overall integrity and coherence of the programmes in the portfolio
- D. Lead collaborative learning forums to promote consistent programme management processes

Correct Answer: B

QUESTION 6

What is used to measure the success of a P3O?

- A. Principles for extracting value
- B. P3O Value Matrix
- C. Key Performance Indicators
- D. Complexity modeling

Correct Answer: C

QUESTION 7

Which role should be the final point of escalation for a P3O which supports all change in an organization?

- A. Portfolio Analyst
- B. Finance
- C. Head of P3O
- D. Main board director

Correct Answer: D

QUESTION 8

Which describes P3O assurance services?

- A. Independent of the programme being assured
- B. Integrated into the programme being assured
- C. Carried out by the delivery support function
- D. Supports Programme Managers in delivery

Correct Answer: A

QUESTION 9

Which is a COE function or service offered within a P3O?

- A. Capacity planning of PPM resources
- B. Support to Programme Managers through internal consultancy
- C. Support for escalated risks
- D. Maintaining a Risk Register on behalf of a project

Correct Answer: B

QUESTION 10

Which is a COE function or service?

- A. Support PPM tools
- B. Support delivery of a specific programme
- C. Provide capacity planning
- D. Align projects to strategy

Correct Answer: A

QUESTION 11

Which is a specific benefit of the skills development and maintenance technique?

- A. Improves collaboration between resources working in different locations
- B. Allows access to PPM information by all levels of an organization
- C. Reduces ineffective management of workshops
- D. Allocates appropriately skilled resources to PPM roles

Correct Answer: D

QUESTION 12

Which should be documented in a Blueprint?

- A. Benefit Profiles for individual benefits to be delivered by the P3O
- B. Transition plans for the implementation of business change into business as usual
- C. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board
- D. Actual Highlight Reports issued by individual projects

Correct Answer: C

QUESTION 13

Which of the following are key stakeholders in a temporary Project Office?

- 1.
Organization Portfolio Office
- 2.
Business as usual staff
- 3.
Suppliers to the project
- 4.
Project Board members

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: C

QUESTION 14

Which is NOT a specific area where KPIs should be set as a minimum to measure a P3O model's success?

- A. Reduced cost of skilled resources

- B. Enhanced contribution to strategic objectives
- C. Improved portfolio balance in terms of overall risk
- D. Increased overall programme success rates in relation to benefits realization

Correct Answer: A

QUESTION 15

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Programme
- B. P3O
- C. Project
- D. Portfolio

Correct Answer: B

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