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QUESTION 1

What document describes how the roles in the programme team relate to each other?

A. Stakeholder Profiles

B. Blueprint

C. Project Dossier

D. Organization Structure

Correct Answer: D

QUESTION 2

Which document is used to gain an understanding of how an outcome linked to one benefit affects a different benefit?

A. Blueprint

B. Benefits Map

C. Stakeholder Profiles

D. Benefits Management Strategy

Correct Answer: B

QUESTION 3

Which transformational flow process has a purpose to plan business transformation and adapt to change?

A. Delivering the Capability

B. Managing the Tranches

C. Realizing the Benefits

D. Closing a Programme

Correct Answer: C

QUESTION 4

What source of information explains when health checks, audits and reviews will be undertaken?

A. Quality and Assurance Strategy

B. Quality and Assurance Plan

C. Information Management Strategy

D. Information Management Plan

Correct Answer: B

QUESTION 5

What type of programme is sometimes referred to as a \\'must do\\' programme?

A. Vision-led

B. Emergent

C. Compliance

D. Specification-led

Correct Answer: C

QUESTION 6

Which is a responsibility of the Programme Manager?

A. Approves programme\\'s progression to next tranche

B. Defines risk thresholds for the programme\\'s projects

C. Ensures appropriate programme assurance is in place

D. Reports regularly on programme progress

Correct Answer: D

QUESTION 7

Which is a reason for the process Closing a Programme?

A. Maintain alignment of supplier activity

B. Consolidate the Programme Definition

C. Monitor changes to corporate strategy

D. Provide feedback to corporate governance

Correct Answer: D

QUESTION 8

Which is evidenced by the Business Case?

A. Continuing affordability of the programme

B. Responsibility for managing the Business Change Team

C. Information about what will be subject to review

D. Risk responses for the initial programme risks

Correct Answer: A

QUESTION 9

What does the `T\\' stand for in POTI, the model that helps Blueprint development?

A. Tranche

B. Transition

C. Technology

D. Transformation

Correct Answer: C

QUESTION 10

Which information about a project should be included in the Projects Dossier?

A. How the outputs will be implemented into the business

B. Contribution the project will make to the programme\\'s benefits

C. Names of the project team members

D. Project brief for the project

Correct Answer: B

QUESTION 11

Which BEST describes a \\'reduce\\' response to a risk?

A. Remove the cause

B. Share the pain

C. Lessen the impact

D. Take a chance

Correct Answer: C

QUESTION 12

Which management experience would BEST enable a member of a Business Change Team to fulfil their responsibilities?

A. Transition

B. Project

C. Risk

D. Portfolio

Correct Answer: A

QUESTION 13

Which does NOT describe a programme?

A. Risk focus is on collective project risks

B. Quality focus is on a range of management processes

C. Benefit focus is on the rigour of profiling and realization

D. Blueprint focus is on changing the entire organization

Correct Answer: D

QUESTION 14

Which describes dependencies that are external to an organization\'s programme and project environment?

A. Part of the governance of the corporate portfolio

B. Within the control of the programme itself

C. Resulting from government decisions to change legislation

D. Resulting from relationships between the projects within the Projects Dossier

Correct Answer: C

QUESTION 15

Which activity should be undertaken by the Programme Board?

A. Quantify the financial impact on a business area

B. Decide how much risk the programme should accept

C. Ensure the programme fits into the organizational context

D. Ensure development of programme governance arrangements

Correct Answer: B

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