

MSP-FOUNDATION^{Q&As}

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QUESTION 1

Which risk response encourages collaboration on risk management activities?

- A. Avoid
- B. Reduce
- C. Share
- D. Prepare contingent plans

Correct Answer: C

Reference: <https://www.simplilearn.com/overview-of-risk-and-issue-management-tutorial>

QUESTION 2

What is the BEST reason for using programme management?

- A. It removes the need for strong leadership
- B. It concentrates on delivering outputs
- C. It provides a vision for the entire organization
- D. It enables stakeholder engagement

Correct Answer: B

QUESTION 3

Which of the following statements about business change and transition costs in the business case are true?

1.

Include the costs of any interim operational resources required to embed the change.

2.

Include the costs of a contingency budget for dealing with risk.

- A. Only 1 is true
 - B. Only 2 is true
 - C. Both 1 and 2 are true
 - D. Neither 1 and 2 are true
-

Correct Answer: A

Reference: <https://www.simplilearn.com/introduction-to-business-case-tutorial>

QUESTION 4

Which of the following statements about the core elements of successful communications is true?

1.

Stakeholder analysis is required

2.

Audit trail is established

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: A

Reference: <https://www.simplilearn.com/leadership-and-stakeholder-engagement-within-thetransformational-flow-tutorial>

QUESTION 5

Which document is updated throughout the programme when new information on benefits and risks becomes available?

A. Benefits Management Strategy

B. Business Case

C. Programme Brief

D. Information Management Plan

Correct Answer: D

QUESTION 6

Why should stakeholders' influence and interests be compared?

A. To define the areas of the programme that affect each stakeholder

- B. To identify the various stakeholders from their interests
- C. To ensure communication channels are exploited effectively
- D. To understand how the programme will affect their working environment

Correct Answer: D

QUESTION 7

Which is MOST LIKELY to trigger premature closure of a programme?

- A. The scope of one of the key projects has been changed
- B. There is a change of senior responsible owner
- C. The programme is no longer aligned with corporate strategy
- D. The last tranche has been completed as per the programme plan

Correct Answer: C

QUESTION 8

Which is the BEST description of the purpose of the Projects Dossier?

- A. Lists the projects involved in the delivery of the Blueprint
- B. Specifies a thorough brief for starting each project
- C. Describes the context when starting up projects
- D. Provides detailed requirements for each project

Correct Answer: A

Explanation:

Projects dossier provides a list of projects required to deliver the blueprint, with high-level information and estimates.

QUESTION 9

Which document informs and directs identifying a Programme and Defining a Programme?

- A. Programme Mandate

B. Programme Brief

C. Programme Preparation Plan

D. Programme Blueprint

Correct Answer: B

Reference: <https://www.simplilearn.com/identifying-a-programme-tutorial>

QUESTION 10

What term represents the desired state of the organization achieved after transition?

A. Capability

B. Output

C. Benefit

D. Outcome

Correct Answer: D

QUESTION 11

What type of programme may also be referred to as a 'must do' programme?

A. Portfolio

B. Emergent

C. Vision-led

D. Compliance

Correct Answer: D

Reference: <https://www.linkedin.com/pulse/managing-successful-programmes-msp-overview-muthannasubbaiah?articleId=6694695870111326208>

QUESTION 12

Which is NOT normally a characteristic of a Vision Statement?

A. Defines benefits indirectly

B. Helps understand the need for change

- C. Describes intermediate future states
- D. Provides basis for development of the Blueprint

Correct Answer: A

QUESTION 13

Which role is responsible for creating and communicating the vision for the programme?

- A. Programme office
- B. Business change manager
- C. Programme manager
- D. Senior responsible owner

Correct Answer: C

Reference: <https://www.axelos.com/news/blogs/january-2021/msp-vision-statement-programmes-withpurpose>

QUESTION 14

Which activity requires the programme office to be independent of the initiatives?

- A. Project guidance
- B. Control of standards
- C. Administrative duties
- D. Project support

Correct Answer: A

QUESTION 15

Which is NOT a purpose of a Blueprint?

- A. Provide a basis for modelling benefits
- B. Provide a usable basis for designing the Projects Dossier
- C. Ensure coherence of the entire future state
- D. Describe how to get to the future state

Correct Answer: D

Reference: <https://www.axelos.com/news/blogs/may-2017/the-blueprint-a-cornerstone-of-programmesand-msp>

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