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QUESTION 1

What provides an outline picture of what will be delivered by the programme?

- A. Blueprint document
- B. Programme brief
- C. Programme mandate
- D. Vision statement

Correct Answer: B

Reference: https://www.nationalcollege.org.uk/transfer/open/adsbm-phase-5-module-6-managingprogrammes/adsbm-p5m6-s4/adsbm-p5m6-s4t5_M.html

QUESTION 2

What document describes a programme's projects, their timescales and dependencies?

- A. Project brief
- B. Highlight report
- C. Blueprint
- D. Projects Dossier

Correct Answer: D

QUESTION 3

Which word is recommended for describing a benefit or dis-benefit?

- A. Cheaper
- B. Better
- C. Improved
- D. Worse

Correct Answer: C

QUESTION 4

Which response pays a third party to accept a risk?

- A. Transfer
- B. Prepare contingent plans
- C. Accept
- D. Avoid

Correct Answer: A

Reference: <https://twproject.com/blog/risk-response-strategies-mitigation-transfer-avoidance-acceptance/>

QUESTION 5

Which role is responsible for delivering the capability?

- A. Programme board
- B. Senior responsible owner
- C. Programme manager
- D. Business change manager

Correct Answer: B

Reference: <https://www.simplilearn.com/delivering-the-capability-tutorial>

QUESTION 6

Which role facilitates assessments of the impact of changes on the target operating model?

- A. Senior responsible owner
- B. Programme manager
- C. Business change manager
- D. Programme office

Correct Answer: D

Reference: <https://www.simplilearn.com/designing-the-blueprint-delivery-tutorial>

QUESTION 7

Which is a description of a programme resource?

- A. The objective of a programme

- B. A process to control a programme
- C. A logical grouping of projects within a programme
- D. An input required by a programme

Correct Answer: D

QUESTION 8

Which document should be used to provide guidance on the standards that should be followed when producing outputs?

- A. Projects Dossier
- B. Project Brief
- C. Programme Blueprint
- D. Programme Brief

Correct Answer: B

Reference: <https://www.simplilearn.com/overview-of-planning-and-control-tutorial>

QUESTION 9

Which of the following statements about a vision-led programme is true?

1.
Tends to be top down in approach, with cross functional implications

2.
Evolves from concurrent projects

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Correct Answer: A

Reference: <https://repmt.com/learning-paths/msp-managing-successful-programmes/>

QUESTION 10

Which is MOST LIKELY to trigger premature closure of a programme?

- A. The scope of one of the key projects has been changed
- B. There is a change of senior responsible owner
- C. The programme is no longer aligned with corporate strategy
- D. The last tranche has been completed as per the programme plan

Correct Answer: C

QUESTION 11

Which is a feature of an effective programme organization?

- A. Clear accountability for each management role
- B. A business case agreed by the stakeholders
- C. Monitored and controlled programme changes
- D. A quality assured configuration management system

Correct Answer: C

QUESTION 12

Which of the following statements about the information management plan are true?

1.

It describes the techniques to be used to maintain programme information

2.

It sets out a timetable for establishing naming conventions

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Correct Answer: A

Reference: <https://repmt.com/learning-paths/msp-managing-successful-programmes/>

QUESTION 13

Which of the following statements about programme team appointments is true?

1.

Senior Responsible Owner is appointed by the Programme Board

2.

Programme Manager is appointed by the Senior Responsible Owner

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 is true

Correct Answer: C

QUESTION 14

Which risk management perspective is concerned with a programme's interdependencies with other initiatives?

A. Strategic

B. Programme

C. Project

D. Operational

Correct Answer: A

Reference: <https://www.simplilearn.com/overview-of-risk-and-issue-management-tutorial>

QUESTION 15

Which risk response encourages collaboration on risk management activities?

A. Avoid

B. Reduce

C. Share

D. Prepare contingent plans

Correct Answer: C

Reference: <https://www.simplilearn.com/overview-of-risk-and-issue-management-tutorial>

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