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QUESTION 1

Which of the following is the MOST common precedence dependency type?

- A. Start-to-Start
- B. Finish-to-Start
- C. Start-to-Finish
- D. Finish-to-Finish

Correct Answer: B

QUESTION 2

Which of the following is the FINAL step in pre-project setup?

- A. Complete the work breakdown structure (WBS).
- B. Sign the approval document.
- C. Create the needed stakeholder forms.
- D. Validate the project.

Correct Answer: B

QUESTION 3

Which of the following is a tool that can be used to identify project team members that are responsible for a task or deliverable?

- A. Project charter
- B. Work Breakdown Structure (WBS)
- C. Project schedule
- D. RACI chart

Correct Answer: D

QUESTION 4

In which of the following organization types is it LEAST likely that a conflict regarding competing demands for resources would take place?

- A. Functional

- B. Weak Matrix
- C. Balanced Matrix
- D. Projectized

Correct Answer: D

QUESTION 5

A variance between the planned scheduled work and the actual work completed would initially be highlighted in which of the following performance statistics?

- A. CV
- B. SV
- C. CPI
- D. ETC

Correct Answer: B

QUESTION 6

In an attempt to make a deadline, a North American project manager is able to procure emergency funding for additional people. The resources are located in Europe. Which of the following project components will have to be updated to reflect working with a new time zone location?

- A. Communication plan
- B. Risk management plan
- C. Work Breakdown Structure (WBS)
- D. Project scope statement

Correct Answer: A

QUESTION 7

Which of the following represents the EAC of an ongoing project with an AC of \$100,000, a CV of \$10,000 and an ETC of \$50,000?

- A. \$90,000
- B. \$140,000
- C. \$150,000
- D. \$160,000

- E. The project is taking longer than the estimated schedule.
- F. The project is costing less than the estimated budget.
- G. The project is taking less time than the estimated schedule.
- H. The project is costing more than the estimated budget.

Correct Answer: C

QUESTION 8

In which of the following organization types would a project manager have the MOST authority?

- A. Projectized
- B. Balanced Matrix
- C. Weak Matrix
- D. Functional

Correct Answer: A

QUESTION 9

One of the team members assigned to a project is not performing well. The team member is new and is not experienced in the type of work involved with this project. Which of the following is the BEST response to this situation?

- A. Ask other team members to help.
- B. Assign the team member to another project.
- C. Talk to the team member to encourage better performance.
- D. Arrange for training for the team member.

Correct Answer: D

QUESTION 10

Cause and effect diagrams are also referred to as:

- A. run charts.
- B. Pareto charts.
- C. histograms.
- D. fishbone diagrams.

Correct Answer: D

QUESTION 11

The EV of a particular project is \$6 million. The CV is -\$340,000. Which of the following can be determined from this information?

- A. The project costs are currently under-budget.
- B. The AC is less than the EV.
- C. The EV is higher than the AC.
- D. The project costs are currently over-budget.

Correct Answer: D

QUESTION 12

The project scope document should outline which of the following project items? (Select Two).

- A. Services
- B. Lessons learned
- C. Products
- D. Schedule baselines
- E. Resource availability

Correct Answer: AC

QUESTION 13

Several stakeholders and the project sponsor have indicated that they are not being supplied with project updates. As the project manager, which of the following should be done to address the situation?

- A. Create a communication roles template.
- B. Speak in-depth personally to each stakeholder.
- C. Send emails to everyone on the project team.
- D. Refer to the communications plan.

Correct Answer: D

QUESTION 14

A cause and effect diagram can also be called:

- A. a control chart.
- B. a scatter diagram.
- C. an Ishikawa diagram.
- D. a Pareto Chart.

Correct Answer: C

QUESTION 15

Which of the following is a quantitative risk analysis tool or technique?

- A. Risk register
- B. Decision tree analysis
- C. Probability and impact matrix
- D. Cause and effect diagram

Correct Answer: B

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