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Agile Analysis

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QUESTION 1

The team is very busy working on a top priority initiative. They have delivered many user stories and have many left to complete. However the components they are delivering are not yet delivering end-to-end business value. How can the team maintain understanding of the big picture without getting lost in the details?

- A. Create a gantt chart
- B. Refine their backlog
- C. Create a story map
- D. Fully elaborate user stories

Correct Answer: C

Reference: <http://www.agilebuddha.com/agile/story-mapping-andvs-process-maps/>

QUESTION 2

During a project to improve efficiency at a customer service center, the product owner has established that a 15% improvement from the start on each of a specific set of 5 measures is the target for a particular initiative. They meet this goal and move on to a new initiative. Having a metric and a target helped them do what activity?

- A. Analyze to determine what is valuable
- B. Assess stakeholder compliance
- C. Determine if the need is satisfied
- D. Prioritize the next initiative

Correct Answer: A

QUESTION 3

The team members are discussing the level of effort that different backlog items are likely to require, and how much effort is available for the next sprint. This is an example of the principle:

- A. Analyze to determine what is valuable
- B. Understand what is doable
- C. Respect for individuals
- D. Get real using examples

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (20)

QUESTION 4

Agile business analysis focuses on producing something, showing it to stakeholders, and eliciting immediate feedback. This demonstrates the following characteristic of working in an agile context:

- A. Systems approach
- B. Focused nature
- C. Empirical nature
- D. Planned approach

Correct Answer: D

QUESTION 5

A team demonstrating the following characteristics: Expects rapid change Incorporates learning and feedback Has a preference for shorter time frames Treats plans as testable hypothesis

is following planning practices that are described as:

- A. Predictive and adaptive
- B. Adaptive and hypothesis
- C. Iterative and predictive
- D. Iterative and adaptive

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (28)

QUESTION 6

While discussing the Business Analysis Approach, decisions are made about which methodology or approach to use for the initiative being considered. These discussions are happening at the:

- A. Feedback horizon
- B. Initiative horizon
- C. Strategy horizon
- D. Delivery horizon

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (133)

QUESTION 7

During a backlog refinement meeting, the team uses the appropriate technique to focus discussion on backlog items and their:

- A. Technical designs and related details
- B. Related users, user goals, user activities and their importance
- C. Estimates determined by the delivery team
- D. Resource requirements and availability for work.

Correct Answer: D

QUESTION 8

After a lengthy discussion the team agrees that the agile business analysis principle of "get real using examples" aligns with the BACCM core concept of:

- A. Need
- B. Value
- C. Stakeholder
- D. Solution

Correct Answer: A

Reference https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (22)

QUESTION 9

In a planning workshop the team breaks down the product backlog increment and can assign work to members of the team. This is referred to as:

- A. Release planning
- B. Task planning
- C. Resource planning
- D. User story writing

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (83)

QUESTION 10

A practice common to most agile approaches is to require that the items in the product backlog that are targeted to be delivered next, are:

- A. Loosely prioritized with some having the same priority
- B. Strictly prioritized, and sequenced from smallest to largest work effort
- C. Unprioritized, but with known business value
- D. Strictly prioritized and forced ranked

Correct Answer: B

QUESTION 11

Planning horizons are important because they allow an organization to:

- A. Support a structured response supported by all levels of the organization
- B. Sense and respond to their changing environment
- C. Ensure senior management is informed and engaged
- D. Allow management guidance for decision making

Correct Answer: B

In constant and rapidly changing environments, organizations are required to be able to sense and respond to local opportunities and problems without the need to involve the whole organization, while also looking forward at emerging threats and opportunities. These planning horizons provide a framework for the shift in focus that occurs when moving between understanding the long-term strategic needs of the organization and the immediate needs of a customer.

QUESTION 12

A product owner has selected a particular workflow, and needs to identify potential epics and initiatives to learn more about it. They gather a group together to visually identify activities and themes of possible interest. What technique is typical for this purpose?

- A. Value stream mapping
- B. Cartesian mapping
- C. Story Mapping
- D. Data flow mapping

Correct Answer: C

Reference: <https://blog.easyagile.com/anatomy-of-an-agile-user-story-map-4ecb6a508d94>

QUESTION 13

In situations where learning is frequent and fast-paced, and the product owner is reacting to the new information, the prioritization of solution components should be expected to:

- A. Be unaffected
- B. Remain stable
- C. Alter intermittently
- D. Change frequently

Correct Answer: D

QUESTION 14

The team is delivering a high priority solution component and is discovering new information about the need and how well the work being delivered satisfies it. They conclude that learnings from this component will be used to:

- A. Refine the components
- B. Explain the components
- C. Implement the components
- D. Descope the components

Correct Answer: A

QUESTION 15

When recommending solution options at the Initiative Horizon, the team decides that their goal is to provide decision makers with:

- A. The exact cost and timeframe options will take to complete
- B. Just enough information to make an informed and accurate decision
- C. The list of stakeholders that are allowed to have input
- D. Everything known about the resource team doing the delivery

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (25)

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