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Agile Analysis

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QUESTION 1

Strategic decision makers are considering large amounts of complex information covering many different areas. To reduce the information to a manageable level of complexity, they decide to use the following:

- A. Reduction
- B. MoSCoW approach
- C. Models
- D. Filtering

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (35)

QUESTION 2

At the initiative level, solution recommendations incorporate the following:

- A. *Iteration plan for the start of delivery *Projected impact to future delivery capability *Priority of the identified need
- B. *Ranked goal review *Impacts on other initiatives
*Time and materials analysis
- C. *Requirements management plan *MosCoW feature quadrants *Analysis of similar plans from the past
- D. *Validation check on any assumption already made *Projected impact on identified need *Estimated costs, including time and money, and others if relevant

Correct Answer: A

QUESTION 3

The team is open to receiving feedback on the product it's creating and the processes it uses to create those products. Furthermore, they're using this feedback to improve every aspect of the work. This shows the team has embraced the concept of:

- A. Acting on changes while working on the solution
- B. Listening to customers at predefined intervals
- C. Documenting customer driven feedback
- D. Uncovering better ways of delivering solutions

Correct Answer: B

QUESTION 4

Planning horizons are important because they allow an organization to:

- A. Support a structured response supported by all levels of the organization
- B. Sense and respond to their changing environment
- C. Ensure senior management is informed and engaged
- D. Allow management guidance for decision making

Correct Answer: B

In constant and rapidly changing environments, organizations are required to be able to sense and respond to local opportunities and problems without the need to involve the whole organization, while also looking forward at emerging threats and opportunities. These planning horizons provide a framework for the shift in focus that occurs when moving between understanding the long-term strategic needs of the organization and the immediate needs of a customer.

QUESTION 5

While using Kano Analysis to determine what features to include in the MVP, the delivery team decides to include characteristics which if omitted will cause intense dissatisfaction. A team member indicates that these are referred to as:

- A. Performance characteristics
- B. Threshold characteristics
- C. Minimum characteristics
- D. Excitement characteristics

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (74)

QUESTION 6

The team determines that user stories can help them effectively create the desired outcomes because a well written user story:

- A. Invokes conversation among the team
- B. Is detailed and ready for build activities
- C. Eliminates the need for further conversation
- D. Captures all details about customer needs

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (111)

QUESTION 7

The team demonstrates they value customer collaboration over contract negotiation by:

- A. Constantly refining their understanding of the need based on stakeholder feedback
- B. Learning what works by trying things out
- C. Making people the center of the work
- D. Updating the backlog based on the solution created

Correct Answer: A

Reference: http://thinkrelevance.com/how-we-work/agile_principles#/agile-customer_collaboration

QUESTION 8

The team is considering which of several solution paths they should invest in. They are working only from conjecture and opinion, not data and facts. A practitioner with an agile mindset would remind them to:

- A. Perform a value analysis of real options
- B. Discover what works by trying things out
- C. Consider analysis at multiple horizons
- D. Collaborate more to create new ideas

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (24)

QUESTION 9

The team is struggling with how to best design and explore options for moving forward. They settle on a time-boxed research approach which is often referred to as a:

- A. Simulation
- B. Wasteful
- C. Spike
- D. Incremental

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (99)

QUESTION 10

The delivery team is:

prioritizing the backlog

focusing on stories that deliver maximum value first

maximizing the work not done.

These demonstrate application of the following agile business analysis principle:

- A. Customer collaboration over contract negotiation
- B. Stimulate collaboration and continuous improvement
- C. Think as a customer
- D. Avoid waste

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member

Copy.pdf (21)

QUESTION 11

The organization's decision to start a new initiative should always be based on:

- A. Market assumptions
- B. Evidence
- C. Past initiative goals
- D. Staff experience

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (37)

QUESTION 12

The following can be described as a critical differentiator for work in an agile context related to backlog refinement:

- A. Stakeholder feedback
- B. Management approval
- C. Using user stories

D. Team feedback

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (64)

QUESTION 13

The team is discussing one of the six key terms used to discuss both business analysis and its relationship with common terminology. Specifically, they are discussing a specific way of satisfying one or more needs in a context. This team is discussing the:

A. Plan

B. Need

C. Value

D. Solution

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (18)

QUESTION 14

During a delivery team meeting, some members of the team are confused about the "time" dimension depicted on a story map. After some discussion they conclude it describes:

A. User story implementation order

B. The project timeline

C. Sequence of activities a user follows

D. Time to complete stories

Correct Answer: D

QUESTION 15

The team discusses the agile principle of avoiding waste and decide it's important because it allows the team to:

A. Verify that the budget is aligned with spending

B. Focus on items that contribute to satisfying the need

C. Ensure clear and effective communication

D. Demonstrate ongoing quality backlog refinement

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (21)

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