

EX0-007^{Q&As}

Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Highlights programme issues requiring intervention
- B. Documents repeatable processes enabling increased PPM maturity
- C. Provides resource capacity to the portfolio when required
- D. Supports senior management investment decisions by aligning programmes to strategy

Correct Answer: D

QUESTION 2

What type of facilitated workshop is held for the purpose of identifying threats and opportunities?

- A. Business solution
- B. Lessons sharing
- C. Problem solving
- D. Risk identification and risk assessment

Correct Answer: D

QUESTION 3

What does a P3O provide to support the principle 'govern effectively'?

- A. Coaching and training to P3O roles
- B. Independent gated review coordination and assurance
- C. A benefits tracking service to business owners
- D. A fast track mobilization service to programmes and projects

Correct Answer: B

QUESTION 4

Which is NOT a typical Key Performance Indicator which can be used to measure the success of a P3O?

- A. Increased success of programmes delivering to budget
- B. Improved portfolio balance in relation to spend on short term contract resource

- C. Increased use of implemented tools by operations staff
- D. Enhanced contribution measured against the Benefits Realization Plan

Correct Answer: C

QUESTION 5

Which is NOT part of running an office through to delivery within the implementation lifecycle of a Project Office?

- A. Establish the temporary Project Office staffing levels
- B. Implement the Project Office functions defined within the project initiation document
- C. Review project management processes so that they continue to be appropriate
- D. Review use of project resources so that they continue to be appropriate

Correct Answer: A

QUESTION 6

What resource commitments should be taken into account as part of portfolio management?

- A. Programme only
- B. Programme and project only
- C. Programme and business as usual only
- D. Programme, project and business as usual

Correct Answer: D

QUESTION 7

Which is an important factor when working in a distributed model?

- A. Effective communication via information portals
- B. Staff physically co-located to ensure team cohesion
- C. Functional roles work in the same location
- D. Use of sophisticated tools and techniques

Correct Answer: A

QUESTION 8

Which is delivered by the Blueprint's information flows?

- A. P3O implementation plan
- B. Management of risk
- C. Principle of management by exception
- D. Realization of benefits

Correct Answer: C

QUESTION 9

Which applies to the Define process in the permanent P3O model lifecycle?

- A. Can commence once the Mandate for change has been received
- B. Will be the same for every P3O implementation, irrespective of the size of the P3O
- C. Requires careful planning to ensure continued alignment with strategic objectives throughout implementation
- D. Is the same as the process used to set up temporary P3Os

Correct Answer: C

QUESTION 10

What technique enables people to share experiences by connecting people to information or to other people?

- A. Complexity modelling
- B. Knowledge management
- C. Management dashboards
- D. Skills development and maintenance

Correct Answer: B

QUESTION 11

Which is NOT an independent assurance service provided by a P3O to a project?

- A. Co-ordinating gated reviews
- B. Facilitating lessons reviews
- C. Facilitating regular health checks
- D. Providing project support to a Project Manager

Correct Answer: D

QUESTION 12

Which is NOT a section of a Blueprint?

- A. Practices
- B. Information and data requirements
- C. Technology (including tools and techniques)
- D. Organizational structure

Correct Answer: A

QUESTION 13

Which is a COE function or service?

- A. Support PPM tools
- B. Support delivery of a specific programme
- C. Provide capacity planning
- D. Align projects to strategy

Correct Answer: A

QUESTION 14

Who does aP3Osupport by providing practical hands-on help?

- A. Customer/user community
- B. Programme and Project Managers
- C. Suppliers
- D. Senior managers

Correct Answer: B

QUESTION 15

Which role provides consultancy advice and guidance to Project Managers across the organization?

- A. Project Specialist

- B. Project Officer
- C. Portfolio Analyst
- D. P3OSponsor

Correct Answer: A

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