

EX0-007^{Q&As}

Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

Which is a purpose of measuring Key Performance Indicators for aP3O?

- A. Demonstrate aP3O's successes to the organization
- B. Determine project progress against its plan
- C. Identify the resources required within aP3O
- D. Identify areas of personal improvement for Project Managers

Correct Answer: A

QUESTION 2

Which is part of the business governance structure whose requirements MUST be met by the reporting of aP3O?

- A. Senior Management Board
- B. External stakeholders
- C. Component offices within theP3O
- D. HeadofP3O

Correct Answer: A

QUESTION 3

Which is a purpose of the Head ofP3Orole?

- A. Provide a consultancy service to Programme and Project Managers
- B. Facilitate the development of an optimized portfolio
- C. Ensure alignment with wider policy and strategic initiatives
- D. Ensure the organization carries out the role of Informed Customer

Correct Answer: C

QUESTION 4

What is the definition of a portfolio?

- A. The way the business normally achieves its objectives
- B. Implementation of related projects to deliver benefits related to the organization's strategic objectives

- C. Totality of an organization's investment in the changes required to achieve its strategic objectives
- D. Collection of strategic processes that enable the balance of organizational change and business as usual

Correct Answer: C

QUESTION 5

Which is NOT an independent assurance service provided by a P3O to a project?

- A. Co-ordinating gated reviews
- B. Facilitating lessons reviews
- C. Facilitating regular health checks
- D. Providing project support to a Project Manager

Correct Answer: D

QUESTION 6

Which is a permanent office supporting the definition of a portfolio of programmes and projects within a geographical region?

- A. Organization Portfolio Office
- B. Hub Portfolio Office
- C. Programme Office
- D. Project Office

Correct Answer: B

QUESTION 7

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Gated reviews
- B. Business process swimlanes
- C. Capacity planning for resource management
- D. Management dashboards

Correct Answer: A

QUESTION 8

What question regarding business change governance support and enablement relates to business change design?

- A. Are we getting the business benefits?
- B. Are we doing the right things?
- C. Are we getting things done well?
- D. Are we doing things the right way?

Correct Answer: D

QUESTION 9

Which is NOT a typical factor that may affect the design of aP3Omodel?

- A. Organizational PPM maturity
- B. Geographical divisions
- C. Size of the organization
- D. Challenge to current culture

Correct Answer: D

QUESTION 10

What element of aP3Omodel provides centralized services?

- A. Project Office
- B. Organization Portfolio Office
- C. Hub Portfolio Office
- D. Programme Office

Correct Answer: B

QUESTION 11

Which role has the authority to champion the setup of aP3Oset-up?

- A. Head of Programme Office
- B. HeadofP3O
- C. Portfolio Analyst

D. P3OSponsor

Correct Answer: D

QUESTION 12

Which information should aP3OBusiness Case typically contain?

- A. Risks involved in implementing aP3Omodel
- B. Definition of the future state of theP3O
- C. Resource requirements to deliver the portfolio of change initiatives
- D. Risks involved in delivering the portfolio of change initiatives

Correct Answer: A

QUESTION 13

Which technique is used to determine the appropriate level of governance for a project?

- A. Business process swimlanes
- B. Capacity planning for resource management
- C. Complexity modelling
- D. Skills development and maintenance

Correct Answer: C

QUESTION 14

What is a portfolio, programme and project management standards office?

- A. Organization Portfolio
- B. Hub Portfolio
- C. Programme
- D. COE

Correct Answer: D

QUESTION 15

Which is a function of strategic mapping software?

- A. Distributes and shares learning among the PPM community
- B. Models an organization's systems and processes
- C. Matches programmes and projects to portfolio benefits and outcomes
- D. Supports a common, integrated approach to risk management

Correct Answer: C

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