

EX0-003^{Q&As}

Managing Successful Programmes Foundation

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QUESTION 1

What transformational flow process requires regular assessment of the programme to determine if it is in line with the strategic direction of the organization?

- A. Managing the Tranches
- B. Defining a Programme
- C. Realizing the Benefits
- D. Identifying a Programme

Correct Answer: A

QUESTION 2

Which is an area of focus for the Programme Office in the management of issues?

- A. Facilitates the issue management process
- B. Ensures that change control is carried out by those with appropriate authority
- C. Initiates reviews of the issue management process
- D. Develops the strategy for dealing with issues

Correct Answer: A

QUESTION 3

What programme role is MOST likely to also have a role within a project board to represent the interests of the business?

- A. Programme Office
- B. Programme Manager
- C. Programme Board
- D. Business Change Manager

Correct Answer: D

QUESTION 4

Which is a purpose of a summary risk profile?

- A. Explain the programme risk exposure in monetary terms
- B. Show the relationship between critical risks in a programme
- C. Highlight any low probability benefits that are being managed as opportunity risks
- D. Determine the residual risk exposure, assuming that planned mitigation actions are successful

Correct Answer: B

QUESTION 5

Which is evidenced by the Business Case?

- A. Continuing affordability of the programme
- B. Responsibility for managing the Business Change Team
- C. Information about what will be subject to review
- D. Risk responses for the initial programme risks

Correct Answer: A

QUESTION 6

Which is NOT normally a characteristic of a Vision Statement?

- A. Defines benefits indirectly
- B. Helps understand the need for change
- C. Describes intermediate future states
- D. Provides basis for development of the Blueprint

Correct Answer: C

QUESTION 7

What role is responsible for tracking the progress of risk responses?

- A. Risk actionee
- B. Risk Manager
- C. Risk owner

D. Design Authority

Correct Answer: C

QUESTION 8

Which statement relates to preparing the programme plan?

- A. Defining the approach to risk management
- B. Describing deliverables to be produced in Defining a Programme
- C. Appointing the Senior Responsible Owner
- D. Processing large amounts of information

Correct Answer: D

QUESTION 9

Which is a purpose of the Programme Office?

- A. Create new working practices for business operations
- B. Write new versions of information baselines
- C. Provide programme information services
- D. Ensure stakeholders have access to all programme documentation

Correct Answer: C

QUESTION 10

What role, in approving the design of the programme, has a focus on compliance with corporate controls?

- A. Programme Office
- B. Programme Manager
- C. Senior Responsible Owner
- D. Business Change Manager

Correct Answer: C

QUESTION 11

Which is a transformational flow process?

- A. Leading change
- B. Adding value
- C. Benefits Management
- D. Realizing the Benefits

Correct Answer: D

QUESTION 12

Which sequence of modes of engagement with a stakeholder would be followed as the level of their interest in the programme increases?

- A. Keep informed, active consultation, maintain interest
- B. Keep informed, maintain interest, active consultation
- C. Active consultation, keep informed, maintain interest
- D. Maintain interest, active consultation, keep informed

Correct Answer: B

QUESTION 13

What role focuses on ensuring appropriate ownership of risks relating to external events beyond the boundaries of the programme?

- A. Risk owner
- B. Programme Manager
- C. SeniorResponsibleOwner
- D. Risk actionee

Correct Answer: C

QUESTION 14

Which area of management within programme quality tracks and protects project outputs?

- A. Process

- B. Asset
- C. Information
- D. Supply chain

Correct Answer: B

QUESTION 15

Which activity includes addressing the disadvantages of `doing nothing` to those stakeholders that object to the programme?

- A. Analyse stakeholders
- B. Sum ma rise risks
- C. Carry out a health check
- D. Conduct a visioning workshop

Correct Answer: D

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