

# EX0-003<sup>Q&As</sup>

Managing Successful Programmes Foundation

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## QUESTION 1

Which is NOT a reason for Managing the Tranches?

- A. Implement monitoring and control governance for the programme
- B. Assess the programme regularly to check it is in line with the strategic direction of the organization
- C. Achieve stabilization of operational areas which have transitioned to the new state
- D. Update programme governance baselines to reflect lessons learned

Correct Answer: C

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## QUESTION 2

Which is a transformational flow process?

- A. Monitoring and Control Strategy
- B. Issue Management Cycle
- C. Planning and Control
- D. Managing the Tranches

Correct Answer: D

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## QUESTION 3

What role is responsible for tracking the progress of risk responses?

- A. Risk actionee
- B. Risk Manager
- C. Risk owner
- D. Design Authority

Correct Answer: C

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## QUESTION 4

What role, in approving the design of the programme, has a focus on compliance with corporate controls?

- A. Programme Office

- B. Programme Manager
- C. Senior Responsible Owner
- D. Business Change Manager

Correct Answer: C

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## QUESTION 5

What role stipulates and guides the direction of a risk actionee?

- A. Risk owner
- B. Design Authority
- C. Programme Manager
- D. Project board

Correct Answer: A

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## QUESTION 6

Which activity includes addressing the disadvantages of 'doing nothing' to those stakeholders that object to the programme?

- A. Analyse stakeholders
- B. Summarise risks
- C. Carry out a health check
- D. Conduct a visioning workshop

Correct Answer: D

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## QUESTION 7

Which of the following statements about the purpose of issue management is true?

1.  
To prepare for a potential situation that could improve the Business Case
2.  
To resolve an unacceptable situation that has affected the delivery of capability

- A. Only 1 is true
- B. Only 2 is true
- C. Both land 2are true
- D. Neither 1 or 2 is true

Correct Answer: D

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## QUESTION 8

Which information about a project should be included in the Projects Dossier?

- A. How the outputs will be implemented into the business
- B. Contribution the project will make to the programme\\'s benefits
- C. Names of the project team members
- D. Project brief for the project

Correct Answer: B

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## QUESTION 9

What document describes a programme\\'s projects, their timescales and dependencies?

- A. Project brief
- B. Highlight report
- C. Blueprint
- D. Projects Dossier

Correct Answer: D

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## QUESTION 10

What role focuses on ensuring appropriate ownership of risks relating to external events beyond the boundaries of the programme?

- A. Risk owner
- B. Programme Manager
- C. SeniorResponsibleOwner
- D. Risk actionee

Correct Answer: C

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## QUESTION 11

Which information is NOT generally found in the Business Case?

- A. Value of the benefits
- B. Costs of delivering the Blueprint
- C. Strategic risks to the programme
- D. Definition of internal controls

Correct Answer: D

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## QUESTION 12

Which of the following statements about Programme Office costs for inclusion in the Business Case is true?

1.

Include the costs of the Business Change Managers and the Business Change Teams

2.

Include the costs for tools to track and report on progress,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Correct Answer: B

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## QUESTION 13

Which part of the scope of programme quality is MOST likely to be concerned with making best use of skills and experience?

- A. Standards management
- B. People management

C. Process management

D. Communications management

Correct Answer: B

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## QUESTION 14

What role authorizes improvements to the wording of the Vision Statement in order to provide greater clarity for stakeholders?

A. Business Change Manager

B. Programme Manager

C. Programme Assurance

D. Senior Responsible Owner

Correct Answer: D

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## QUESTION 15

Which characteristic is MOST applicable to a programme?

A. Approach to stakeholder engagement concentrates on strategic issues

B. Detailed timeframes for deliverables are a major focus

C. All of the business organization is covered by the Blueprint

D. Significant attention is paid to analysing and defining benefits

Correct Answer: D

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