# ECBA<sup>Q&As</sup>

Entry Certificate in Business Analysis

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#### **QUESTION 1**

Which of the following items is commonly used by a business analyst (BA) during requirements verification?

- A. A checklist with a standard set of quality elements
- B. A business model canvas with financial estimates
- C. A benchmarking report with industry comparisons
- D. A user story with inputs and outputs

Correct Answer: A

#### **QUESTION 2**

The approach that defines how requirements will be re-used is the:

- A. governance approach.
- B. approach to identifying business analysis improvements.
- C. information management approach.
- D. business analysis approach.

Correct Answer: C

#### **QUESTION 3**

Which stakeholder has responsibility to review and approve requirements?

- A. Sponsor
- B. Business analyst
- C. Project manager
- D. End user

Correct Answer: A

#### **QUESTION 4**

What type of knowledge equips a business analyst (BA) with understanding market forces, customer segments, services, products, and regulations?

A. Organizational

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B. Industry
C. Solution
D. Methodological
Correct Answer: B
QUESTION 5
When the focus of the specifying and modelling activity is on a solution, the output is referred to as:
A. design.
B. requirement.
C. need.
D. value.
Correct Answer: A
QUESTION 6
When do the participants start generating ideas during a collaborative game?
A. Closing step
B. Exploration step
C. Opening step
D. Iteration step
Correct Answer: C
An opening step, in which the participants get involved, learn the rules of the game, and start generating ideas.
QUESTION 7
In which activity would a business analyst (BA) consider using an organizational Center of Excellence?
A. Defining the limits within which decisions must be made
B. Determining the optimal business analysis approach
C. Providing techniques and procedures to be followed
D. Understanding the stakeholders concerns and interests

Correct Answer: B

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#### **QUESTION 8**

What is the purpose of	comparing the	results collected t	throuah e	elicitation activit	ies?

- A. Classify and organize the results
- B. Confirm that the information is consistent and accurately represented
- C. Ensure that information produced is recorded for later reference use
- D. Validate sufficient information was collected

Correct Answer: B

#### **QUESTION 9**

What is the relationship between two requirements called when one requirement can be deduced from another at a higher level?

- A. Satisfy
- B. Necessity
- C. Effort
- D. Derive

Correct Answer: D

Derive: relationship between two requirements, used when a requirement is derived from another requirement. This type of relationship is appropriate to link the requirements on different levels of abstraction. For example, a solution requirement derived from a business or a stakeholder requirement.

#### **QUESTION 10**

What is used for quality control when verifying requirements and designs?

- A. Review
- B. Acceptance and evaluation criteria
- C. Item tracking
- D. Checklist

Correct Answer: D

#### **QUESTION 11**

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In addition to schedule, which other factor must be considered when evaluating changes to requirements?

- A. Number of customers and end-users affected
- B. Capacity of the requirements management tool
- C. Amount of time needed to create new documents
- D. Agreement by executive board members

Correct Answer: A

When considering changes or additions to existing requirements, business analysts assess the impact of the proposed change by considering: Impact: the number of customers or business processes affected if the change is accepted.

#### **QUESTION 12**

Which techniques should be applied to prioritize requirements?

- A. Risk Analysis and Management
- B. Decision Modelling and Estimation
- C. Interface Analysis and Interviews
- D. Document Analysis and Vendor Assessment

Correct Answer: A

Risk Analysis and Management: used to understand the risks for the basis of prioritization.

### **QUESTION 13**

Which of the following is a basis to initially prioritize requirements?

- A. Business benefits
- B. Market demands
- C. Organizational policy
- D. Technological dependency

Correct Answer: A

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Prioritize Requirements: assesses the value, urgency, and risks associated with particular requirements and designs to ensure that analysis and/or delivery work is done on the most important ones at any given time.

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The purpose of Prioritize Requirements is to rank requirements in the order of relative importance.



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Prioritization is the act of ranking requirements to determine their relative importance to stakeholders.

#### **QUESTION 14**

What is a risk that business analysts (BAs) look for when managing stakeholder engagement?

- A. Scope creep
- B. Delayed approvals
- C. Inaccurate cost estimated
- D. Resource shortfalls

Correct Answer: B

Business analysts continually monitor for such risks as:

1.

stakeholders being diverted to other work,

2.

elicitation activities not providing the quality of business analysis information required, and

3.

delayed approvals.

#### **QUESTION 15**

Which of the following tasks is used to ensure that requirements and designs at different levels are aligned to one another?

- A. Gather requirements
- B. Analyze requirements
- C. Verify requirements
- D. Trace requirements

Correct Answer: D

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