

# CTAL-TM\_UK<sup>Q&As</sup>

ISTQB Certified Tester Advanced Level - Test Manager

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# **QUESTION 1**

Which of the following team roles would be most appropriate to enhance the team and why?

- A. A person with the ability to complete tasks
- B. A quality assurance officer
- C. A person with in-depth technical skills
- D. A person who brings new ideas to the team

Correct Answer: D

#### **QUESTION 2**

Since the system is in the medical domain and therefore in the safety critical area, testing needs to be rigorous and evidence is required that the system has been adequately tested. Identify THREE measures that would typically be part of the test approach in this domain and which are not always applicable in other domains!

- A. High level of documentation
- B. Failure Mode and Effect Analysis (FMEA) sessions
- C. Traceability to requirements
- D. Non-functional testing
- E. Master test planning
- F. Test design techniques
- G. Reviews

Correct Answer: ABC

# **QUESTION 3**

As a result of the RAD based development approach, the test manager has decided to change the risk mitigation approach.

Which test technique might be most appropriate to use?

- A. Decision Table Testing
- B. Boundary Value Analysis



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- C. Error Guessing
- D. Exploratory Testing

Correct Answer: D

# **QUESTION 4**

You are about to release a test progress report to a senior manager, who is not a test specialist. Which of the following topics should NOT be included in the test progress report?

- A. Product risks which have been mitigated and those which are outstanding.
- B. Recommendations for taking controlling actions
- C. Status compared against the started exit criteria
- D. Detailed overview of the risk-based test approach being used to ensure the exit criteria to be achieved

Correct Answer: D

# **QUESTION 5**

Part of the testing strategy indicates that you are going to be using systematic test design techniques. Your manager has asked that you present the main advantages of using these techniques at the next board meeting.

Identify THREE main benefits of using systematic test design techniques within this company.

- A. Easier to quickly adapt testing to changing requirements compared to experienced-based testing
- B. Targets certain types of faults
- C. Will guide experienced testers to find defects
- D. Provides a way to differentiate depth of testing based on product risks by using different techniques
- E. More enhanced documentation and therefore higher repeatability and reproducibility
- F. Will make non-systematic testing redundant
- G. Will reduce the need for early reviews

Correct Answer: BDE

#### **QUESTION 6**



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You have investigated different possibilities and selected four of them to present to IT management.

Which of the proposals will you most likely give your highest recommendations?

A. Insourcing of test automation based on an offer from a local company ABC that has people who are specialists in system level capture-replay automation tools and they also do regular training courses in test automation methods and tools. They can then work closely with Vicki.

- B. Outsourcing of test automation based on an offer from an Asian company, AsiaAutoTest, which has people who are specialists in system level capture-replay automation tools. They also offer training and besides they offer to run and maintain the regression tests in the future.
- C. Internal offer from the development department of XYZ to create the regression package using CppUnit as test automation tool. One of the development groups have very good experiences in automating unit tests, and they are willing to do training as well.
- D. Solution from a tool vendor offering to educate two test team members in the use of their easy- to-use test automation capture replay tool over the first 3 month and based on that build the regression test suite. In addition to Vicki, Steve is the only one that has time available to be educated.

Correct Answer: A

# **QUESTION 7**

Based on the information given in the scenario, identify how the team could be improved most effectively?

- A. By providing training in the payroll domain
- B. By providing a workshop on test design techniques
- C. By providing specific training on the systems being tested
- D. By providing training on reviewing requirements

Correct Answer: B

# **QUESTION 8**

Evaluate the status of the project against the defined exit criteria.

Which of the following options shows the correct status?

- A. Criteria A = OK, criteria B = OK, criteria C = OK
- B. Criteria A = NOT OK, criteria B = NOT OK, criteria C = OK
- C. Criteria A = OK, criteria B = NOT OK, criteria C = NOT OK
- D. Criteria A = NOT OK, criteria B = NOT OK, criteria C = NOT OK



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Correct	Answer:	R
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#### **QUESTION 9**

Which of the following is least likely to be used as a technique to identify project and product risks?

- A. Brainstorming
- B. Inspections
- C. Expert interviews
- D. Independent assessments

Correct Answer: B

# **QUESTION 10**

A test log is one of the documents that need to be produced in this domain in order to provide evidence of testing. However, the level of detail of test logs can vary. Which of the following is NOT an influencing factor for the level of detail of the test logs being produced?

- A. Level of test execution automation
- B. Test level
- C. Regulatory requirements
- D. Experience level of testers

Correct Answer: D

# **QUESTION 11**

During test process improvement it is recommended to use standards where possible. Standards originate from various sources and they cover different subjects in relation to testing.

Pick TWO sources of software standards, useful to software testing from the ones mentioned below.

A. ISO 9126-1 `Software engineering- Product quality Part 1: Quality model\\' is an international standard, that provides a basis on which to define quality assurance solutions.

B. ISA 4126-1 `Software engineering- Product quality Part 1: Quality model\\' is an international standard, that provides a basis on which to define quality assurance solutions.

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C. BS-7925-2 `Software testing. Software component testing is a national standard used internationally. It covers a number of testing techniques that may be useful both on component testing level and on system testing level.

D. SY-395-01 `Standard for East Coast Hospital software\\' is a regional standard adapted from a national one. Besides hospital software, this standard ought to be used also by other types of software system in the region.

E. IEEE 829 `standard for software test documentation\\' is an international standard to be following mandatory by all testing origination regardless of lifecycle models.

Correct Answer: AC

# **QUESTION 12**

A number of options have been suggested for the level of independence to be employed for the testing on the next project, and are shown below.

- i. External test specialists perform non-functional testing.
- ii. Testing is outsourced.
- iii. Testing is carried out by the developer.

iv.

A separate test team carries out the testing.

٧.

Testing is performed by the business.

vi. Testing is performed by a different developer.

Which of the following orders the above in a correct order of independence?

A. i, ii, iv, vi

B. ii, i, v, vi

C. ii, v, i, iii

D. i, iv, v, vi

Correct Answer: B

# **QUESTION 13**

Which of the following is a project risk mitigation step you might take as test manager?

A. Testing for performance problems



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- B. Hiring a contractor after a test analyst leaves the company
- C. Arranging a back-up test environment in case the existing one fails during testing
- D. Performing a project retrospective meeting using the test results after each increment

Correct Answer: C

# **QUESTION 14**

A test assessment has been carried out using the selected model as a reference framework. A number of recommendations have been identified and you are asked to prioritize them. Based on your knowledge of the project, you are expecting severe resistance to change.

Which of the following would be the most important selection criterion for defining the priority of the recommendations?

- A. Synchronized with the overall long-term organizational strategy
- B. Defined according to the maturity model used
- C. Most visible to stakeholders
- D. Low costs actions first

Correct Answer: C

# **QUESTION 15**

Regarding the process described above, what is the most important recommendation you would make using IEEE 1044 as a guide?

- A. No priority or severity assigned
- B. Incident numbering is manual rather than automated
- C. No mentioning of reproduceability
- D. No classification on type of incident

Correct Answer: A

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