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QUESTION 1

Due to new market conditions a five-year project requires a full revision of project objectives. Which components of the stakeholder engagement plan need to be updated?

- A. Scope and impact of change to stakeholders
- B. Project scope and stakeholder goals
- C. Engagement level of key stakeholders
- D. Stakeholder expectations for the project

Correct Answer: A

QUESTION 2

What is the Project Schedule Management practice used to deliver incremental value to the customer?

- A. Resource optimization
- B. Iterative scheduling with a backlog
- C. On-demand scheduling
- D. Critical path method

Correct Answer: B

QUESTION 3

Decomposition, rolling wave planning, and templates are all tools and techniques for which of the following?

- A. Define Activities
- B. Estimate Activity Durations
- C. Develop Schedule
- D. Sequence Activities

Correct Answer: A

QUESTION 4

Which Develop Schedule tool and technique produces a theoretical early start date and late start date?

- A. Critical path method

- B. Variance analysis
- C. Schedule compression
- D. Schedule comparison bar charts

Correct Answer: A

QUESTION 5

A project manager called for a team meeting to estimate the project effort. During the session, the team went on to identify all the deliverables and analyzed the related work. Each of the analyzed deliverables were estimated.

Which estimation method did the team use?

- A. Rolling wave planning
- B. Expert judgment
- C. Decomposition
- D. Data analysis

Correct Answer: C

QUESTION 6

Most experienced project managers know that:

- A. every project requires the use of all processes in the PMBOK® Guide.
- B. there is no single way to manage a project.
- C. project management techniques are risk free.
- D. there is only one way to manage projects successfully.

Correct Answer: B

QUESTION 7

In an agile and adaptive project, which scope management entity involves stakeholder engagement?

- A. Collect Requirements
- B. Create work breakdown structure (WBS)
- C. Plan Scope Management
- D. Scope Baseline

Correct Answer: A

QUESTION 8

Which of the following tools and techniques is used in the Verify Scope process?

- A. Inspection
- B. Variance analysis
- C. Expert judgment
- D. Decomposition

Correct Answer: A

QUESTION 9

After Define Activities and Sequence Activities, the next process is:

- A. Estimate Activity Resources.
- B. Estimate Activity Durations.
- C. Develop Schedule.
- D. Control Schedule.

Correct Answer: A

QUESTION 10

The risk response strategy in which the project team acts to reduce the probability of occurrence or impact of a risk is known as:

- A. exploit
- B. avoid
- C. mitigate
- D. share

Correct Answer: C

QUESTION 11

Inputs to the Plan Schedule Management process include:

- A. Organizational process assets and the project charter,
- B. Enterprise environmental factors and schedule tools.
- C. Time tables and Pareto diagrams.
- D. Activity attributes and resource calendars.

Correct Answer: A

QUESTION 12

The Human Resource Management processes are:

- A. Develop Human Resource Plan, Acquire Project Team, Develop Project Team, and Manage Project Team.
- B. Acquire Project Team, Manage Project Team, Manage Stakeholder Expectations, and Develop Project Team.
- C. Acquire Project Team, Develop Human Resource Plan, Conflict Management, and Manage Project Team.
- D. Develop Project Team, Manage Project Team, Estimate Activity Resources, and Acquire Project Team.

Correct Answer: A

QUESTION 13

The lowest level normally depicted in a work breakdown structure (WBS) is called a/an:

- A. work package
- B. deliverable
- C. milestone
- D. activity

Correct Answer: A

QUESTION 14

A project manager needs to request outside support for a statement of work (SOW) that is not precise. Which kind of contract does the project manager need to create?

- A. Time and material (TandM)
- B. Cost plus fixed fee (CPFF)
- C. Fixed price
- D. Cost plus award fee (CPAF)

Correct Answer: A

QUESTION 15

DRAG DROP

Match each tool or technique with an appropriate example of that tool or technique.

Select and Place:

<u>Tool or technique</u>		<u>Example</u>
Data analysis		Brainstorming and questionnaires
Expert judgment		Expectations, attitudes, and interests
Data gathering		Power/influence grid
Data representation		Knowledge of the environment and the type of project

Correct Answer:

<u>Tool or technique</u>		<u>Example</u>
	Data gathering	Brainstorming and questionnaires
	Data representation	Expectations, attitudes, and interests
	Expert judgment	Power/influence grid
	Data analysis	Knowledge of the environment and the type of project

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