

## CA0-001<sup>Q&As</sup>

Certified Associate in Project Management

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**QUESTION 1**

In a control chart, the consecutive measurements are 11, 13, 09, 07, 08, 09, 09, 09, 08, and 12. For the entire process, the goal is 10 and the standard deviation is 1. For this data set, it is correct to say that the process:

- A. is under control.
- B. is out of control.
- C. has an increasing trend.
- D. has a decreasing trend.

Correct Answer: B

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**QUESTION 2**

EAC (estimate at complete) is typically based on actual cost (AC) for work completed plus an ETC (estimate to complete) the remaining work. Which of the following is a valid formula for calculating EAC?

- A.  $EAC = AC + [(BAC - EV) / (Cumulative\ CPI * Cumulative\ SPI)]$
- B.  $EAC = BAC - AC$
- C.  $EAC = 1 - CPI$
- D.  $EAC = EV + [1 - (Cumulative\ CPI * Cumulative\ SPI) / BAC]$

Correct Answer: A

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**QUESTION 3**

Which of the following statement is true about Strategic planning?

- A. Strategic planning determines which projects will be choosing in order to achieve the organizational goals
- B. Strategic planning determines which projects will be sponsor in order to achieve the organizational goals
- C. Strategic planning determines these are the projects that get chosen and funded
- D. All of the above

Correct Answer: D

Strategic planning determines which projects will be choose or sponsor in order to achieve the organizational goals. Strategic planning determines these are the projects that get chosen and funded.

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**QUESTION 4**

Which of the following must be taken into account for every process, even if they are not explicitly listed as inputs in the process specifications?

- A. Organizational processes and procedures and enterprise environmental factors
- B. Organizational processes and procedures and corporate knowledge base
- C. Organizational process assets and enterprise environmental factors
- D. Corporate knowledge base and enterprise environmental factors

Correct Answer: C

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**QUESTION 5**

When is a project finished?

- A. After verbal acceptance of the customer or sponsor
- B. After lessons learned have been documented in contract closure
- C. When the project objectives have been met
- D. After resources have been released

Correct Answer: C

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**QUESTION 6**

Which estimating technique uses the actual costs of previous similar projects as a basis for estimating the costs of the current project?

- A. Analogous
- B. Parametric
- C. Bottom-up
- D. Top-down

Correct Answer: A

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**QUESTION 7**

Perform quality assurance belongs to which of the following process groups?

- A. Planning

- B. Executing
- C. Monitoring and Control
- D. Closing

Correct Answer: B

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## QUESTION 8

Analogous Estimate Costs is .

- A. Generally Accurate
- B. Generally less accurate
- C. Bottom-up estimating
- D. None

Correct Answer: B

Analogous Estimate Costs is Generally less accurate . Analogous Estimate Costs Uses Expert Judgment . It is used when reference projects are similar . It is useful in early phases of the project.

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## QUESTION 9

Which one of the following comes first in the project plan?

- A. Scope Statement
- B. Quality Plan
- C. WBS
- D. Development Plan

Correct Answer: A

Scope statement comes first in the project plan. Scope statement is the written statement of project. It contains: Project objectives, Project justification, Project deliverables

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## QUESTION 10

A project becomes officially authorized when which of the following occurs?

- A. Project manager is appointed
- B. Stakeholders approve the project
- C. Project charter is approved

D. Project sponsor approves the project

Correct Answer: C

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## QUESTION 11

Who is responsible for the creation of the final project plan?

A. Project Manager

B. Team Leader

C. Sponsor

D. Project Team

Correct Answer: A

Project Manager is responsible for the creation of the final project plan.

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## QUESTION 12

Which of the following documents allows the project manager to assess risks that may require near term action?

A. Probability and impact matrix

B. Contingency analysis report

C. Risk urgency assessment

D. Rolling wave plan

Correct Answer: C

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## QUESTION 13

How is quality control performed?

A. By identifying quality standards that are relevant to the project and determining how to satisfy them.

B. By monitoring specific project results in compliance with relevant quality standards and determining corrective actions as needed.

C. By ensuring that the entire project team has been adequately trained in quality assurance processes.

D. By applying Monte Carlo, sampling, Pareto analysis and benchmarking techniques to ensure conformance to quality standards.

Correct Answer: B

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## QUESTION 14

When managing a project team, what helps to reduce the amount of conflict?

- A. Clear role definition
- B. Negotiation
- C. Risk response planning
- D. Team member replacement

Correct Answer: A

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## QUESTION 15

In which process might you use risk reassessment as a tool and technique?

- A. Qualitative risk analysis
- B. Risk monitoring and control
- C. Monitor and control project work
- D. Risk response planning

Correct Answer: B

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