

# CA0-001<sup>Q&As</sup>

Certified Associate in Project Management

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## QUESTION 1

The project manager decides to conduct a meeting with the team and management after a new risk has been identified. After the meeting, the decision is to allow the risk to occur. This is an example of which type of risk response strategy?

- A. Mitigate
- B. Accept
- C. Avoid
- D. Transfer

Correct Answer: B

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## QUESTION 2

A contract change control system defines which of the following?

- A. Process by which the procurement is being satisfied
- B. Process by which the procurement can be modified
- C. Process by which the procurement can be obtained
- D. Process by which the procurement can be disposed

Correct Answer: B

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## QUESTION 3

How many communication channels will be required in a project in which 5 individual are participating?

- A. 10
- B. 12
- C. 4
- D. 5

Correct Answer: A

No of communication channels:  $n*(n-1)/2$  where  $n$  = individual. In this case  $5*(5-1)/2 = 10$

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## QUESTION 4

In which domain of project management would a Pareto chart provide useful information?

- A. Scope Management
- B. Time Management
- C. Communications Management
- D. Quality Management

Correct Answer: D

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## QUESTION 5

Expected Monetary Value (EMV) analysis is commonly used in:

- A. probability distribution.
- B. decision tree diagram.
- C. sensitivity analysis.
- D. modeling and simulation.

Correct Answer: B

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## QUESTION 6

Adjusting Leads and Lags is a technique for:

- A. Develop Schedule
- B. Estimate Activity Durations
- C. Estimate Activity Resources
- D. Sequence Activities

Correct Answer: A

Adjusting Leads and Lags: Since the improper use of leads or lags can distort the project schedule, the leads or lags are adjusted during schedule network analysis to develop a viable project schedule. Tools and Techniques for Develop Schedule are : Mathematical analysis,Duration compression,Simulation,Resource-leveling ,Project management software,Adjusting Leads and Lags and Coding structure.

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## QUESTION 7

Which type of analysis is used to develop the communications management plan?

- A. Product
- B. Cost benefit

C. Stakeholder

D. Research

Correct Answer: C

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## QUESTION 8

Which type of analysis is used as a general management technique within the Plan Procurements Process?

A. Risk assessment analysis

B. Make or buy analysis

C. Contract value analysis

D. Cost impact analysis

Correct Answer: B

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## QUESTION 9

Which of the following is the definition of a project?

A. Temporary endeavor undertaken to create a temporary business process or product

B. Temporary endeavor undertaken to create a unique product, service, or result

C. Permanent endeavor that produces repetitive outputs

D. Temporary endeavor that produces repetitive outputs

Correct Answer: B

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## QUESTION 10

Which of the following are parts of project scope management?

A. Verify Scope

B. Collect Requirements

C. Control Scope

D. All of the above

Correct Answer: D

There are following processes which are part of Project Scope Management. Collect Requirements Define Scope

Create WBS Verify Scope Control Scope

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## QUESTION 11

Which is one of the determining factors used to calculate CPI?

- A. EV
- B. SPI
- C. PV
- D. ETC

Correct Answer: A

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## QUESTION 12

Which of the following correctly explains the term "progressive elaboration"?

- A. Changing project specifications continuously
- B. Elaborate tracking of the project progress
- C. Elaborate tracking of the project specifications with a change control system
- D. Project specifications becoming more explicit and detailed as the project progresses

Correct Answer: D

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## QUESTION 13

What causes replanning of the project scope?

- A. Requested changes
- B. Project scope statement changes
- C. Variance analysis
- D. Approved change requests

Correct Answer: D

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## QUESTION 14

Which is the document that presents a hierarchical project organization?

- A. WBS

- B. CPI
- C. OBS
- D. BOM

Correct Answer: C

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## QUESTION 15

The primary output of the project closing process .

- A. To formalize and distribute all information pertaining to the project closing
- B. Lessons learned
- C. To get customer and sponsor approval
- D. Milestone list

Correct Answer: A

The primary output of the project closing process is to formalize and distribute all the information pertaining to the closing of the project.

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