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QUESTION 1

What is the recommended way of removing the resistance presented by skeptics?

A. Appoint a champion skeptic

B. Fire them

C. Move them

D. Reiterate and reinforce the commitment

Correct Answer: A

QUESTION 2

As items are developed and removed from the top of the Product Backlog, the Product Backlog iceberg develops a flat spot at the top and loses its shape.

What would be a necessary measure to counter this effect?

A. Creating a chart of the number of Product Backlog Items

B. Grooming the Product Backlog

C. Prioritizing the Product Backlog

D. Using an improvement Backlog

Correct Answer: B

QUESTION 3

A company changes to Scrum. This gets some people out of their comfort zone and creates resistance. One way of finding out how to deal with this resistance is looking at the individuals resisting. Suppose that you categorize all individuals into Conservers, Pragmatists and Originators.

What are the best activities to help Pragmatists transition to Scrum?

A. No special activities are necessary, because these people will embrace the change.

B. Provide more prestige or power for the people that resist in order to get them to comply.

C. Provide predictability of the transition process and keep certain best practices.

D. Provide training and run a pilot project that includes these people on the team.

Correct Answer: D

QUESTION 4

Sprint planning should result in a commitment on what will be delivered at the end of the Sprint. Who makes this commitment?

A. The Product Owner

B. The Scrum Master

C. The team

Correct Answer: C

QUESTION 5

A Sprint planning is created in a Sprint Planning meeting. Anyone involved in taking a raw idea and turning it into a functioning product should be present in this meeting.

Who acts as the facilitator for this meeting?

A. An Analyst

B. The Product Owner

C. The Project Manager

D. The scrum Master

Correct Answer: B

QUESTION 6

After the creation of the Release Plan, the Product Owner says:

Over the next four months with eights two-week Sprints we will complete exactly 240 Story Points of work.

The Scrum Master argues that the end date of the release can be positively or negatively impacted by

three factors. Completed work is the first factor.

What are the other two factors?

A. Changed requirements and estimation mode

B. Changed requirements and revised estimates

C. Fixed requirements and estimation mode

D. Fixed requirements and revised estimates

Correct Answer: B

QUESTION 7

The ability for a Scrum Team to self-organize around the goals of a project is fundamental to all Agile methodologies.

Why is a Scrum Team a self-organized team?

A. Because it helps the Scrum Team to make their own decisions in the project

B. So that the Scrum Team commits to their work and feels responsible

C. To ensure that decisions are made by a collective instead of an individual

Correct Answer: A

QUESTION 8

During a Sprint Planning, a team has picked three User Stories: Story 1 -5 Story Points Story 2 -8 Story Points

Story 3 -3 Story Points

At the end of the Sprint, the team has completed Story 1 and Story 3 and the Product Owner accepts

these.

The team has almost completed Story 2 but there are a few bugs identified in acceptance tests.

What is the Velocity of this team?

A. 8 points

B. 16 points

C. 12 points

D. Insufficient information given ?it depends on % completion of Story 2

Correct Answer: A

QUESTION 9

A team\\'s physical environment can have a big influence on how Agile a team can become.

An important benefit of an open space workplace is the ease with which the layout of the area can be

changed.

Why does this comply with the Agile principles?

A. It follows the inspect and adapt cycle, as the people on the team are learning how to work best with one another during the process.

B. Pair programming is only possible in an open environment.

C. Self-organization is only possible in an open space environment.

D. With people involved, there will always be people issues. Open work spaces allow the Scrum Master to detect people issues and resolve them.

Correct Answer: C

QUESTION 10

A Scrum Team suggests to have a project with 3 Sprints of 2 weeks, while the customer suggests 1 Sprint of 6 weeks.

What is the greatest advantage of having 3 Sprints of 2 weeks?

A. The customer has to invest fewer time.

B. The team can inspect and adapt 2 times.

C. The team delivers more Story Points.

Correct Answer: C

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