

# APM-PFQ<sup>Q&As</sup>

APM Project Fundamentals Qualification (PFQ)

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## QUESTION 1

Project reporting can best be defined as:

- A. informing stakeholders about the project.
- B. storing and archiving of project information.
- C. gathering stakeholder feedback.
- D. collecting project information.

Correct Answer: A

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## QUESTION 2

What are the likely results of building agile working into a or programme?

- A. Reduced schedule time.
- B. increased cost.
- C. Increased efficiency and flexibility.
- D. Reduced risk

Correct Answer: C

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## QUESTION 3

Why is it important to produce a project management plan?

- A. It shows the benefits expected at the close of the project and the specific stakeholders who are involved.
- B. It provides justification for undertaking the project and provides a rationale for the preferred solution.
- C. It sets and clarifies the expectations of all stakeholders who are involved in the project delivery.
- D. It identifies and establishes the most appropriate means of procuring the component parts or services for the project being delivered.

Correct Answer: C

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## QUESTION 4

Successful project communications will most likely occur when:

- A. the project sponsor takes responsibility for planning all stakeholder communication from the outset.

- B. email is the primary method used in order to get information to stakeholders in a speedy and efficient manner.
- C. a standard project communication format for reports is used to provide feedback to stakeholders.
- D. the different communication needs of each stakeholder group are fully understood.

Correct Answer: D

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## QUESTION 5

Which of the following statements refers to how scope is managed in a linear project but not an iterative project?

- A. Teams can act on new knowledge to change the scope.
- B. Teams can re-prioritise requirements within the scope.
- C. The scope of work is the starting point for the implementation of change control.
- D. Scope definition is assumed to be fixed for the whole project

Correct Answer: D

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## QUESTION 6

Which of these is a correct definition of an Estimate?

- A. The use of a range of tools and techniques to produce forecasts of the probable time or cost of completing work
- B. An educated guess that improves over time
- C. A forecast of the probable time or cost of completing work
- D. An estimate is an approximation of project time and cost targets that forms the basis of the contract

Correct Answer: C

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## QUESTION 7

Which one of the following is least likely to be a success criteria?

- A. A target for the project to receive zero change requests.
- B. The date by which the project is to be completed.
- C. Delivery of products that meet required specifications.
- D. The awarding of bonuses to senior management.

Correct Answer: D

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## QUESTION 8

What aspect is important to clarify when conducting scope definition?

- A. The number of products contained in the PBS,
- B. The boundaries and interfaces with adjacent projects.
- C. Who is going to perform the work.
- D. When the work is going to be performed.

Correct Answer: B

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## QUESTION 9

How should issues be prioritised?

- A. The time order in which the issues occurred.
- B. The impact on success criteria and benefits.
- C. The relative seniority of the issue owner.
- D. The relationship with a relevant risk.

Correct Answer: B

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## QUESTION 10

Which statement best describes a responsibility of the project sponsor?

- A. Monitoring progress and use of the project resources.
- B. Analysing the project team's productivity
- C. Ensuring the benefits of the project are realised.
- D. Planning project evaluation reviews for lessons learned.

Correct Answer: C

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## QUESTION 11

The concept that describes how estimating accuracy changes through the project life cycle is termed:

- A. estimating risk.
- B. estimating funnel.
- C. normal values.

D. parametric estimating.

Correct Answer: B

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## QUESTION 12

What action can lead to more consistent communication in the project?

- A. Only transmitting information that stakeholders have requested, ensuring that any excess information is kept to a minimum.
- B. Communication is carried out en-masse ensuring that all stakeholders get all information.
- C. Communication is planned in advance and all messages delivered use the approved framework.
- D. Communicating information on a one-way basis reducing the need for stakeholders to waste their time providing feedback

Correct Answer: C

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## QUESTION 13

To be considered effective. how should quality management be used in the project?

- A. To ensure compliance.
- B. To ensure quality standards are met.
- C. To ensure the required process needs of stakeholders are met.
- D. To ensure both the project outputs and the processes meet the required needs of stakeholders.

Correct Answer: D

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## QUESTION 14

Which of the following statements about the role of project sponsor is false?

- A. A project sponsor is an advocate for the project and the change it brings about.
- B. A project sponsor writes and owns the project management plan.
- C. A project sponsor is able to work across functional boundaries within an organisation.
- D. A project sponsor is prepared to commit sufficient time and effort to support the project.

Correct Answer: B

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## QUESTION 15

What is one of the most important aspects to establish about a stakeholder's interest in the project?

- A. If it is positive or negative.
- B. If it is regular or intermittent.
- C. If it is influenced by the project.
- D. If it is influenced by other stakeholders.

Correct Answer: A

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