

# AACE-PSP<sup>Q&As</sup>

Planning & Scheduling Professional (PSP)

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## QUESTION 1

Using the "normal" schedule, and assuming you are billing on the last day of the month for previous month and for appropriate partial months, how many invoices will you have for this project?

A. 42.

B. 36.

C. 40.

D. 37.

Correct Answer: B

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## QUESTION 2

What activities are concurrent to Activity 2001 in the "normal" schedule?

A. 7001.

B. 1001.

C. 1000.

D. 2003.

Correct Answer: A

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## QUESTION 3

If a detailed estimate is NOT available to assist in the formulation of activity durations but unit quantities have been identified, what information can be utilized to estimate work package/activity durations?

A. The Eichleay formula

B. Historical production rates

C. Time impact analysis

D. Black-Scholes model

Correct Answer: B

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## QUESTION 4

How could the structural steel drawing delay have been prevented?

A. Add a time buffer at the end of structural steel activities.

- B. Allow adequate time for review and resubmittal in the baseline schedule.
- C. Release the structural steel for fabrication concurrent with review of structural steel shop drawings.
- D. Switch to post-tensioned concrete construction.

Correct Answer: A

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## QUESTION 5

What is the workweek period for this project?

- A. Monday through Friday
- B. Sunday through Friday
- C. Monday through Saturday
- D. Sunday through Saturday

Correct Answer: D

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## QUESTION 6

Activity durations are normally estimated in an intuitive and subjective way. All of the following will improve duration accuracy EXCEPT

- A. Use gross building square footages. The pluses and minuses all average out.
- B. Look at each activity independently and don't follow specific logic paths when assigning activity durations.
- C. Divide activities into smaller activities. This will increase activity detail and duration estimate accuracy.
- D. Use the people responsible for performing the work as a resource to assign activity durations.

Correct Answer: A

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## QUESTION 7

What method would be the best way to determine the most likely as-built critical path of a project that is underway, and the schedule of which has been partially progressed?

- A. Use the progressed portion of the critical path of all the updates previous to the current update.
- B. Use the progressed portion of the critical path of the baseline schedule.
- C. Interview the project personnel for their perceptions and opinions because the schedule is usually inadequate.
- D. Use the forward-looking critical path of the most current updates.

Correct Answer: D

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## QUESTION 8

Assuming a total of 30 lifts per crane per day, what is the maximum number of lifts that could be accomplished using 3 small tower cranes over a 5-day period?

### Small Tower Crane

Typical capacity for a Small Crane

Maximum Load 5 tons

Minimum Load 1.5 tons

Operation	Time (in minutes)
Sling Up	5
Hoist Up	4
Discharge	3
Clear Unload Area	3
Hoist Down	2

- A. 450 lifts
- B. 300 lifts
- C. 45 lifts
- D. 150 lifts

Correct Answer: A

## QUESTION 9

Determine the correct formula and date for the late finish for Activity 2002.

- A. LS.2003 - 1 day -> 11.06.01.
- B. LS.2003 - 1 day -> 10-06-01.
- C. LS.2003 + 1 day -> 10-07-01.
- D. LS.2003 - 1 day -> 10-05-01.

Correct Answer: D

## QUESTION 10

An early start constraint dictates

- A. An activity's remaining duration.
- B. The planned start of a successor activity
- C. The planned start of an activity.
- D. The actual start of an activity.

Correct Answer: B

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## QUESTION 11

For which of these delays should an owner grant a time extension?

- A. Structural steel shop drawings.
- B. Shop drawings and centrifuge delay.
- C. Differing site conditions at parking structure.
- D. Differing site conditions and centrifuge delay.

Correct Answer: C

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## QUESTION 12

Using the "normal" schedule, if you start Activity 7001 on April 1, 2002, and using a 5-day workweek, what the finish date for Activity 7001?

- A. 06-11-02.
- B. 06-04-02.
- C. 06-18-02.
- D. 06-05-02.

Correct Answer: D

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## QUESTION 13

Management has determined the need to release the product 20 days earlier than planned. What tasks need to be expedited?

**PSP Scenario #4**

Product Development has established the following items with the duration required for each need to be accomplished in order for the release of a new product. Once Product Testing is complete, both Release for Manufacture and Drafting of a product manual can proceed. Proofing and correction of the manual is required prior to printing. Manufacturing and printing of the manual are required to package and make the product available.

ID	Activity Description	Duration	Predecessors
A	Complete Product Testing	30	-
B	Release for Manufacture	0	A
C	Draft Product Manual	20	A
D	Manufacture Product	60	B
E	Proof Product Manual	10	C
F	Print Project Manual	20	E
G	Package Product	10	D, F
H	Product Available Date	0	G

- A. Drafting and Proofing the Manual.
- B. Packaging only.
- C. Printing the Manual.
- D. Testing, Manufacturing and Packaging.

Correct Answer: D

**QUESTION 14**

Using the "normal" schedule, theoretically construct a hammock for activities 2001 through 2004. What is the duration of the hammock?

- A. 91 days
- B. 183 days
- C. 193 days
- D. 168 days

Correct Answer: B

**QUESTION 15**

You are retained by a contractor who asks you to perform a simple as-planned versus as-built analysis (APAB) of a large hydro-electric dam project that took more than five years to complete. Your analysis will form the basis of a change order that requests a time extension. You suggest using a different methodology for quantifying the delay. Which of the following reasons for recommending a different analysis does NOT apply to a simple APAB analysis?

- A. Not suitable for complicated projects with multiple planned critical paths.
- B. Accuracy is increased by inserting delaying events into the as-planned schedule.
- C. Not suitable for projects with long durations.
- D. Less accurate as the analysis advances through the project.

Correct Answer: B

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