

# 1Z0-466<sup>Q&As</sup>

Project Lifecycle Management Essentials

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**QUESTION 1**

According to the recommended training for this exam, what is the definition of a project?

- A. A sequence of tasks with a beginning and an end, bound by time, responses, and desired results
- B. Anything for which there is an executed contact
- C. A sequence of tasks for there is a Statement work
- D. A sequence of tasks with a specified end date

Correct Answer: A

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**QUESTION 2**

Select three benefits of using OUM manage.

- A. It encourages early stakeholder involvement.
- B. It is less costly.
- C. It emphasizes clearly documenting the scope of the project and the terms and procedures to implement change.
- D. It encourages use of third-party resources.
- E. It supports improved communication.
- F. It provides incentives to finish projects early.

Correct Answer: BCE

Note:

\*OUM includes three focus areas: OUM Envision, OUM Implement and OUM Manage and OUM Operate

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**QUESTION 3**

Select the OUM Implement process in which you develop the system through a number of iterative steps.

- A. Business Requirements
- B. Design
- C. Implementation
- D. Technical Architecture

Correct Answer: C

Implementation Through a number of steps, mostly iterative, the final application is developed within the Implementation process. The results from the Design process are used to implement the system such as source code for components, scripts, and executables. During this process, developers also perform testing on software components. Implementation is the main focus of the Construction phase, but it starts early in the Elaboration phase in order to implement the architecture baseline (trial architecture and prototype). During Transition, it occurs in order to handle any defects or bugs discovered while testing and releasing the system. The main work product of this process is the final iteration build that is ready to be tested.

Note: \*OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback.

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#### QUESTION 4

Which is true about OUM Manage?

- A. It emphasizes clearly documenting the scope of the project and the exact procedures to implement changes to this scope.
- B. It is not possible to control the project timeline without a detailed project plan.
- C. It is necessary to only document the items in the scope.
- D. If the project sponsor requires a functional change, the project team must comply with the request.

Correct Answer: A

The Manage focus area is organized into 13 processes: Bid Transition (A) Scope Management Financial Management Work Management Risk Management Issue and Problem Management Staff Management Communication Management Quality Management Configuration Management Infrastructure Management Procurement Management Organizational Change Management Collectively, these processes form a comprehensive set of tasks required to manage Oracle- based development and implementation projects. Every project includes most, if not all, of these processes, whether they are the responsibility of a consulting organization, a client organization, or a third party.

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#### QUESTION 5

What involvement is a critical success factor in reviewing the project scope and approach and determining the Project Management Framework?

- A. Client
- B. Sales
- C. Delivery
- D. Consulting
- E. Steering Committee
- F. Stakeholders

Correct Answer: F

Note:

All people and organizations that have an interest in the project or its outcome are called project stakeholders. The stakeholders provide input to the requirements of the project and the direction the project should take throughout its life cycle.

The list of stakeholders can be large and can change as the project matures. One of the first requirements to properly manage a project is the creation of a key stakeholder list. Be very careful to include all key stakeholders. Many projects have been derailed due to the political fallout of excluding a key stakeholder. Every potential stakeholder cannot be included in all aspects of a project, so it is important to identify the stakeholders who represent all stakeholders.

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## QUESTION 6

The OUM Manage Focus Area is aligned with what project management organization?

- A. Project Management Institute (PMI)
- B. Project Management Organization
- C. Project Managers of the World
- D. National Institute of Project Managers
- E. International Institute of Business Analysis (IIBA)

Correct Answer: A

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## QUESTION 7

Which is the true about OUM Manage?

- A. If the client is not involved in the planning process, the project should move ahead without approval.
- B. If the client is involved in the planning process, the project should move ahead without approval.
- C. The plans are only produced by the project team.
- D. If the client is not interested in helping to produce the necessary plans, then at a minimum, they are made aware of the plans and must sign-off on them.
- E. If the client is not interested to produce necessary plans, the project manager must limit the scope of work to only Inception.

Correct Answer: D

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## QUESTION 8

According to the recommended training for this exam, what is the key to proper project management?

- A. Consistency and predictability
- B. Expected results
- C. A multi-layered project plan
- D. A single layered project plan

Correct Answer: A

Note:\*Oracle Project Management is an integrated part of Oracle Projects, a comprehensive set of solutions that can help you predictably and successfully deliver global projects by integrating, managing, and providing insight into enterprise project information.

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## QUESTION 9

According to the recommended training for this exam, why is the transition from the sales team to the delivery team important?

- A. It sets the client expectations of your communication abilities as a company.
- B. It is only important if the client requests it.
- C. It is only important if the sales team requests it.
- D. It sets the documentation standards for the project.

Correct Answer: A

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## QUESTION 10

In the OUM Manage Focus Area, which process is started and completed within a single phase?

- A. Bid Transaction
- B. Scope management
- C. Risk Management
- D. Project Closure

Correct Answer: A

A: Bid Transition The Bid Transition process, Typically represented in Project Start Up, is in reality more of a project initiation task. The first major activity that a project manager is expected to perform is to

participate in the handoff from the "sales cycle" to the "delivery cycle".

Incorrect:

Not B:Scope Management - The goal of the Scope Management process is to identify clear boundaries of what is to be implemented and what key work products are to be produced.

Not C:Risk Management - Risk Management is a structured process for identifying, documenting, gaining agreement on, and communicating risks throughout the lifecycle of a project.

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## QUESTION 11

An is a distinct set of activities conducted according to a devoted plan and evaluation criteria that results in a release, either internal or external.

- A. Iteration
- B. Internal
- C. Increment
- D. Approach
- E. Implement

Correct Answer: A

Iterative and Incremental OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback

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## QUESTION 12

What is the definition of Scope Change Management?

- A. Capture, evaluate, and approve change requests to the agreed project baseline
- B. Establish clear boundaries for the work products.
- C. Identify when new team members are needed.
- D. Evaluate vendor bids.

Correct Answer: A

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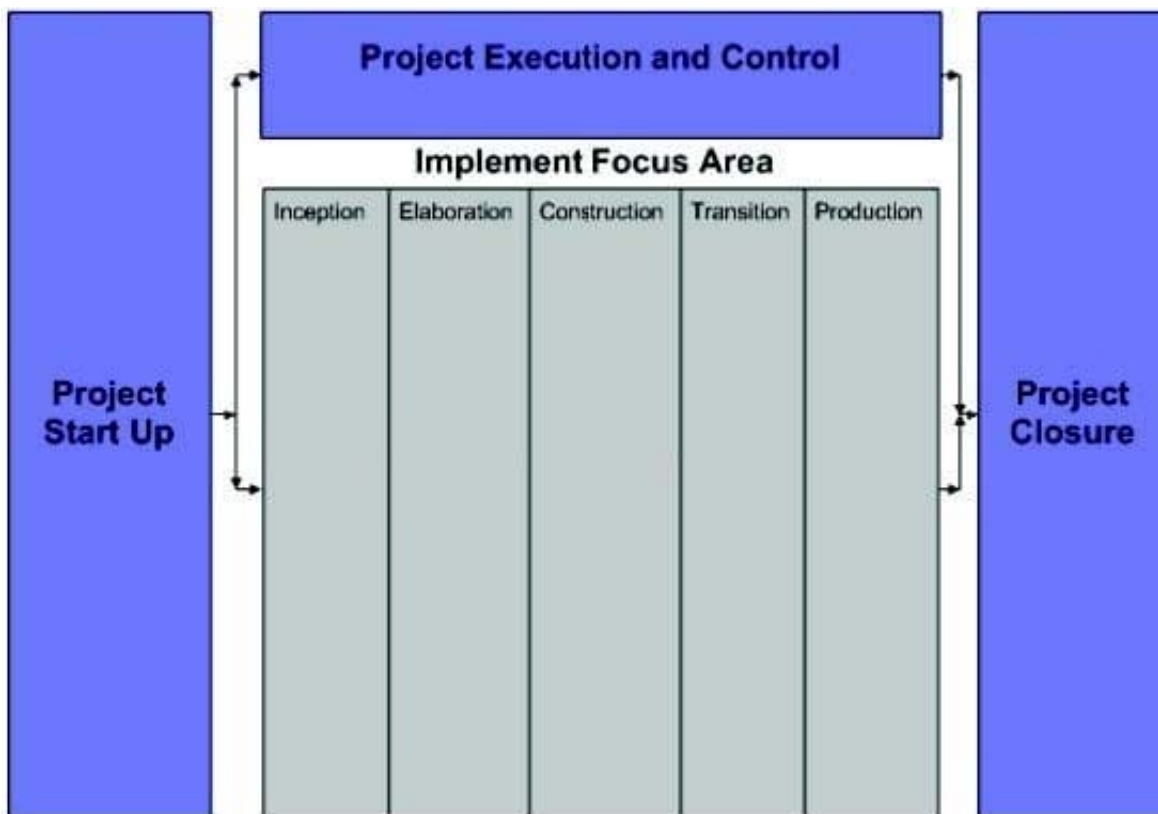
## QUESTION 13

Select two objectives of the OUM Manage Project Execution and Control phase.

- A. Manage the project resources to deliver on time and in budget.
- B. Gain project acceptance.
- C. Release staff.
- D. Execute against the Project Management Plan.

Correct Answer: AD

Integration of the Manage focus area phases with the Implement focus area phases is illustrated below: Note: The Manage focus area has three phases: \*Project Start Up Phase \*Project Execution and Control Phase \*Project Closure Phase



Reference: Oracle Unified Method (OUM) Oracle's Full Lifecycle Method for Deploying Oracle- Based Business Solutions

## QUESTION 14

Select the three ways OUM Manage can be scaled or made fit-for-purpose.

- A. by considering the depth to which specific tasks and activities are executed
- B. by adding more iterations to the workplan
- C. by combining tasks or executing at the activity level
- D. by including additional tasks to the workplan

E. by eliminating unnecessary tasks from the workplan

Correct Answer: BCE

B:Iterative and Incremental

OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback

C:you should consider whether it is advisable or appropriate to combine tasks or to execute your project using OUM's activities ?which are groupings of tasks.

E:Example:

Our next step is to eliminate activities/tasks that are not needed. Consider the following:

- 1.Don't eliminate anything in the Core Workflow without carefully consideration.
- 2.Review any available supplemental guidance.
- 3.Consider removing activities/tasks NOT included in the Estimate and/or Proposal.
- 4.Determine if it's possible to eliminate all if not most of some processes. For example, consider removing the following processes and corresponding activities and/or tasks, if your project does not include ANY requirements for them:

performance Management

Organizational Change Management

Training

Data Acquisition and Conversion

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## QUESTION 15

What is not a step within the Infrastructure Close task?

- A. Conduct a final system back-up.
- B. Revoke consultant access to client systems.
- C. Conduct training of client IT staff.
- D. Document the technical environment.



Correct Answer: C

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