

## TM12<sup>Q&As</sup>

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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**QUESTION 1**

Based on the historical data of 5 past and similar projects, you have calculated these average numbers of defects detected in system testing:

for each 10000 LOC (lines of code), 200 defects for each person-month of development team effort, 49 defects

You want to use this information to perform estimation for a new project.

The project manager tells you that he/she has estimated 20000 new LOC for this new project.

Four developers work for four months on this project before system testing.

During system testing, 797 defects are discovered.

Assume that the system test of this new project is using the same amount of work as spent in the past projects.

Based on this information only, which of the following statement is certainly true about this project?

- A. The code for the new project contains a higher defect density than the code of the past projects.
- B. The number of defects found during the system test phase on the new project is approximately proportional to the development team effort.
- C. 40000 LOC have been delivered to system testing (against the 20000 LOC planned by the project manager).
- D. More LOC than planned have been delivered to system testing with a higher defect density than the past projects.

Correct Answer: B

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**QUESTION 2**

Assume that no additional product risks have been identified during the first week of test execution.

Product risk	Risk level
R1	12
R2	25
R3	4
R4	20
R5	25

Product risk	Test cases				Defects	
	Planned	Run	Passed	Failed	Found	Fixed
R1	25	13	12	1	1	0
R2	12	7	6	1	1	0
R3	8	8	8	0	0	0
R4	5	2	2	0	0	0
R5	5	4	3	1	1	0

Which of the following answers would you expect to best describe the residual risks associated with the identified product risks, at the end of the first week of test execution?

- A. Since R3 is the only risk for which all test cases have passed, the risk has been reduced by 20%.
- B. The test execution status table indicates that the risk has been reduced by 56%.
- C. The residual risk level can't be determined, because it requires that all the test cases have been executed.
- D. The test execution table doesn't give an indication of the risk level of the open defects and the test cases that failed or are not run yet.

Correct Answer: D

**QUESTION 3**

Which of the following statements best describes an appropriate approach for managing exploratory testing?

- A. Define very detailed mission statements, which allow testing work to be broken into sessions of up to 10 minutes duration in which testing is guided by these mission statements.
- B. Break the testing work in 30 to 120 minutes sessions and use properly defined mission statements consisting of two or three sentences to guide testing during these sessions.
- C. Define very generic charters to drive exploratory testing sessions of 2 days where testers are completely free to decide what to test.
- D. Exploratory testing should not be managed because such testing is inherently unmanageable and not measurable.

Correct Answer: B

**QUESTION 4**

Which of the following statements, about the test reporting activities for a project adopting an iterative lifecycle model with very short iterations (e.g. two weeks iterations), is correct?

- A. Test reporting activities can't be influenced by the use of an iterative lifecycle model with short iterations.
- B. Test reporting activities are not important for projects adopting an iterative lifecycle model with short iterations.
- C. Test reporting activities are less important for projects adopting an iterative life cycle model with short iterations. They should be performed at the end of the last iteration.
- D. Test reporting activities are still important with an iterative lifecycle. The reports can be used to conduct post-iteration review sessions before starting with the next iteration.

Correct Answer: D

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**QUESTION 5**

Consider the following analysis of testing skills performed on four people: Alex, Robert, John and Mark (all the skills have been rated on an ascending scale: The higher the score, the better the skill): Which of these people, based on this analysis, would you expect to be most suitable to work specifically as test designer?

Testing Skills	Alex	Roberta	John	Mark
<b>Planning</b>				
Estimation and Cost of Quality	3	2	2	5
Documentation	3	3	2	5
Quality Risk Analysis/ Management	2	3	2	5
<b>Design/Development</b>				
Behavioral (Black-Box)	3	5	2	2
Structural (White-Box)	3	5	3	1
Static (Reviews and Analysis)	3	4	3	2
<b>Test Automation</b>				
COTS Execution Tools	5	2	4	3
COTS Test Management	5	2	4	3
Test Data Generators	5	2	4	3
<b>Execution</b>				
Manual (Scripted and Dynamic)	3	3	4	3
Automated	3	3	4	3
Test Status Reporting and Metrics	2	4	4	3
<b>Average Testing Skills</b>	<b>3,36</b>	<b>3,17</b>	<b>3,17</b>	<b>3,15</b>

A. Alex

B. Roberta

C. John

D. Mark

Correct Answer: B

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