

TM12^{Q&As}

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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QUESTION 1

Which of the following statements represents the most effective contribution of the stakeholders to the completion of the failure mode analysis table?

Potential Failure Mode(s) - Quality Risk(s)	Priority	Severity	Detection	Detection Method(s)
Fails to connect to the PCMCIA card		3		Test; Debug
Fails to transfer the maps from the PCMCIA card		3		Test; Debug
Fails to load the transferred map		3		Test; Debug
Fails to switch from one map to another		2		Test;

- A. The aircraft pilot and the customer representative should contribute to assess the detection. The chief software engineer, the system architect and the expert tester should contribute to assess the priority.
- B. The aircraft pilot and the customer representative should contribute to assess the priority. The chief software engineer, the system architect and the expert tester should contribute to assess the detection.
- C. The system architect and the chief software engineer should contribute to assess the priority. The expert tester is the only one who should contribute to assess the detection.
- D. The aircraft pilot is the only one qualified to contribute to assess the priority and thus should be assigned this task. The customer representative should contribute to assess the detection.

Correct Answer: B

QUESTION 2

Assume that the following test cases have been executed at the end of the first week of test execution: TC001, TC-002 and TC-007. All these tests are `passes`.

What is the MINIMUM number of the remaining test cases that must be successfully executed to fulfill the EX1 exit criteria?

		TEST CASES									
		TC-001	TC-002	TC-003	TC-004	TC-005	TC-006	TC-007	TC-008	TC-009	TC-010
REQUIREMENTS	REQ-001	X									
	REQ-002		X	X							
	REQ-003				X						
	REQ-004				X			X			
	REQ-005					X		X			
	REQ-006						X	X			
	REQ-007								X		
	REQ-008								X		
	REQ-009	X									
	REQ-010									X	
	REQ-011				X						
	REQ-012										X

- B. 5
- C. 6
- D. 7

Correct Answer: A

QUESTION 3

In the next two months some new features will be constantly added to new releases of a project you are working on as Test Manager.

You have identified as one of the main project risks, that the requirements specification will still be incomplete when your team starts the test design and implementation phase.

Some requirements will most likely be completed too late to allow a proper test preparation.

You and your test team have already worked on several similar past projects in the same organization.

Which one of the following options would you expect to be the most effective at mitigating this risk?

- A. Don't prepare any test and just run the regression test suite to check that the new features don't introduce regression.
- B. Make reasonable assumptions about the missing details and design lightweight tests that can be easily updated during test execution.
- C. Don't design any test until the test execution starts, then communicate that test execution is blocked due to incomplete requirements.

D. Even if there are only few details missing, escalate the risk to the project manager without preparing any tests.

Correct Answer: B

QUESTION 4

Which of the following answers describes a factor that may reduce the effort spent when using distributed test teams without negatively affecting system quality?

A. Difficulties in communication between the distributed test teams due to time zone differences.

B. With several distributed test teams, every team assumes that some test conditions are covered by other teams but actually no one covers them.

C. With several distributed test teams, two or more teams assume some test conditions are covered by their team and their team alone. But all of the teams actually cover them.

D. With several distributed test teams, all of the distributed test teams use a single unified test dashboard.

Correct Answer: D

QUESTION 5

Assume you are a Test Manager involved in system testing of a CRM application for a Pay-TV company. Currently the application is able to support a proper number of users assuring the required responsiveness. Since the business is expected to grow, you have been asked to evaluate the ability of the application to grow to support more users while maintaining the same responsiveness.

Which of the following tools would you expect to be the most useful at performing this evaluation?

A. Coverage tools

B. Test management tools

C. Static analysis tools

D. Performance tools

Correct Answer: D

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