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QUESTION 1

What is the maximum pulling force guideline for a 2 or 4 strand fiber cable?

- A. 100 lbs
- B. 75 lbs
- C. 50 lbs
- D. 25 lbs

Correct Answer: C

QUESTION 2

A program is midway through the program delivery phase when a key stakeholder asks if the program is meeting its defined objectives.

How should the program manager demonstrate the program's progress?

- A. Define the key performance indicators (KPIs) for the program's outcome
- B. Invite the key stakeholder to review the program charter and the program objectives
- C. Provide additional program performance reports to the key stakeholder
- D. Maintain the benefits register and provide it to the key stakeholder

Correct Answer: A

QUESTION 3

A company is building a global monitoring network in 40 countries. The program completes the planning phase and a review is conducted of the program components' strategic alignment with the intended program and company goals. The review identifies issues that should be resolved to improve program progress. One of the issues identified is the lack of incorporation of both software and configuration management tools

Which of the following must be addressed?

- A. Program performance monitoring and controlling
- B. Program management information system (PMIS)
- C. Program delivery management
- D. Program roadmap

Correct Answer: B

QUESTION 4

One of the constituent project managers asks a new program manager to obtain approval for an additional key project requirement. A tolerance range is set, if the tolerance range is too narrow on a program what effect will multiple minor changes have on the program?

- A. Reduction in program quality
- B. Degradation of program communications
- C. Reduction in program risk
- D. Slow down in program implementation

Correct Answer: D

QUESTION 5

A large international manufacturing company is centralizing its IT which is currently spread over 16 countries. The transition means physically regrouping the infrastructure and aligning processes and organizations The high-level scope of this transformation encompasses three main areas.

1.

The technology area--assessing which technology/tooling should be retained for the target data center

2.

The policies and procedure area-aimed at establishing a common set of processes supporting the new way of delivering services

3.

The HR area-assuring the new organization best fits the diversity of the countries and functional domains, while offering equivalent compensations for comparable functions You have selected your team and you are preparing the business case to support 1) the team selections you made and 2) your recommendation to proceed to the program's next phase Which document should be present in your business case?

- A. A detailed plan showing dependencies among the constituent projects
- B. A comprehensive analysis of the different compensation packages offered in the 16 countries
- C. An inventory detailing all physical and logical components in place and the employees in scope
- D. A cost/benefit analysis of the different scenarios, presenting their respective contributions

Correct Answer: D

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