PSM-II^{Q&As}

Professional Scrum Master level II (PSM II)

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QUESTION 1

If burndown charts are used to visualize progress, what does a trendline through a release burndown chart indicate?

A. When all work will be completed so the Scrum Team can start work on a new Product Backlog.

B. When the project will be over if the Product Owner removes work that is equal in effort to any new work that is added.

C. When the work remaining is projected to be completed if nothing changes on the Product Backlog or Development Team.

D. The evolution of the return of investment on the project.

Correct Answer: C

The trendline is based on the team\\'s average velocity and the projective completion to zero is based on the team\\'s velocity. The burndown chart is a helpful tool for Development Teams to self-manage BUT it is not mandatory as the teams will decide the best way to manage their own progress and promote transparency.

QUESTION 2

A Scrum Team has requested a hardening Sprint to integrate the work produced in previous Sprints and test before releasing.

What three scenarios has likely occurred? (Choose three.)

A. The team\\'s Definition of Done is not being adhered to during every Sprint.

B. The team\\'s Definition of Done is weak or incomplete causing a build up of technical debt.

C. The Development Team is having difficulties with the ability to regularly release during a Sprint.

D. Hardening Sprints are supported by the Scrum framework so this is acceptable.

E. Scrum has been customized in a suitable manner to make the previous work releasable.

Correct Answer: ABC

At the end of a Sprint, the new Increment must be `Done\\', which means it must be in useable condition and meet the Scrum Team\\'s Definition of Done.

QUESTION 3

Stakeholders are only allowed to meet with the Scrum Team at Sprint Review.

A. True

B. False

Correct Answer: B

Getting feedback from Stakeholders is a crucial activity in Scrum. Working with stakeholders frequently ensures the team to focus on the right things to build. Although it is required to have Stakeholders at Sprint Review, they can also engage with the Scrum Team during Product Backlog Refinement, Sprint Planning or during the Sprint if the Scrum Team requires it.

QUESTION 4

A Scrum Team must have a Product Owner and Scrum Master.

A. False. A Scrum Master is only necessary when requested or needed.

B. True. Each must be a full-time member on the Scrum Team.

C. True. Their participation and availability will impact the outcomes produced by the Scrum Team.

D. False. If a Product Owner is unavailable, he/she can be replaced by a Business Analyst.

Correct Answer: C

A Product Owner or Scrum Master can be dedicated to one team OR participate as a member on more than one team. How much time they spend with each team will directly impact effectiveness of the team.

QUESTION 5

What is the recommended size for a Development Team (within the Scrum Team)?

A. 3 to 9

B. Minimal 5

C. 7 plus or minus 2

D. 9

Correct Answer: A

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