

# PRINCE2-PRACTITIONER<sup>Q&As</sup>

PRINCE2 Practitioner

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**QUESTION 1**

While preparing the Configuration Management Strategy, the Project Manager considered the options for change control. He decided to recommend a change budget of ?50k, but was undecided on the Change Authority to recommend.

Which option is an appropriate Change Authority for the Outsourcing project?

- A. The selected service provider to approve and implement all changes.
- B. Senior User(s) and Project Assurance representatives, within the limits of the recommended change budget.
- C. The Director of Facilities and the Director of Information Technology to approve all changes.

Correct Answer: B

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**QUESTION 2**

Which 2 statements should be recorded under the Expected dis-benefits heading?

- A. A high quality, glossy product will involve additional costs.
- B. Individuals in the engineering team who are not selected to appear in the calendar photographs will become demotivated.
- C. The calendar may not result in the expected 10% increase in orders.
- D. Because the Calendar project is a priority for the MNO Manufacturing Company, the delivery of other projects within the Marketing department will be delayed.
- E. The calendar may not result in the 10 further orders from the list of prospective customers in 12 months.

Correct Answer: BD

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**QUESTION 3****HOTSPOT**

The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project. Column 1 contains a number of risk responses identified by the Project Manager following an assessment of this risk. Column 2 contains a list of threat response types. For each risk response in Column 1, select from Column 2 the type of

response it represents. Each option from Column 2 can be used once, more than once or not at all. Drop down the right answer.

Hot Area:

## Column 1

Record the risk in the Risk Register and monitor the situation.

## Column 2

- Avoid
- Reduce
- Fallback
- Transfer
- Accept
- Share

Decide not to compete and cancel the project.

- Avoid
- Reduce
- Fallback
- Transfer
- Accept
- Share

Bring the target date of this project forward.

- Avoid
- Reduce
- Fallback
- Transfer
- Accept
- Share

Wait for confirmation of the rival's calendar and, if required, include additional gifts with the calendar as an extra incentive.

- Avoid
- Reduce
- Fallback
- Transfer
- Accept
- Share

Carry on with the project as planned on the basis that the MNO Manufacturing Company calendar is believed to be of better quality.

- Avoid
- Reduce
- Fallback
- Transfer
- Accept
- Share

Add a unique reference number to every calendar and hold a prize draw each month.

- Avoid
- Reduce
- Fallback
- Transfer
- Accept
- Share

Correct Answer:

## Column 1

Record the risk in the Risk Register and monitor the situation.

## Column 2

- Avoid
- Reduce
- Fallback
- Transfer
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- Share

Decide not to compete and cancel the project.

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## QUESTION 4

Who would be responsible for maintaining the Configuration Item Records?

- A. Project Manager
- B. Project Support
- C. Project Assurance
- D. Team Manager

Correct Answer: B

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## QUESTION 5

The delivery of the pilot courses has been split into two separate products: `planned pilot courses` and `delivered pilot courses`. `Planned pilot courses` will be produced during stage 3, and the `delivered pilot courses` will take place during

stage 4. This will allow the project board to approve the plan for the pilot courses before the resources are committed to delivering the pilot courses.

Why is this an appropriate application of the plans theme to control the project?

- A. Because a PRINCE2 project should focus on the quality of the products being delivered.
- B. Because the pilot courses have been broken down into two separate products.
- C. Because the project board should ensure that lessons from one stage are applied to the next stage.
- D. Because the delivery steps to create the pilot courses have been aligned to the management stages.

Correct Answer: D

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