

PRINCE2-PRACTITIONER^{Q&As}

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QUESTION 1

In which Management product would the Project Board specify where the authority for change requests lies?

- A. Risk Management Strategy
- B. Quality Management Strategy
- C. Communication Strategy
- D. Configuration Management Strategy

Correct Answer: D

QUESTION 2

Which activity is responsible for updating the stage plan with actual during Controlling a Stage?

- A. Review the stage status
- B. Review work package status
- C. Report Highlights
- D. Take corrective action

Correct Answer: C

QUESTION 3

The delivery of the pilot courses has been split into two separate products: 'planned pilot courses' and 'delivered pilot courses'. 'Planned pilot courses' will be produced during stage 3, and the 'delivered pilot courses' will take place during

stage 4. This will allow the project board to approve the plan for the pilot courses before the resources are committed to delivering the pilot courses.

Why is this an appropriate application of the plans theme to control the project?

- A. Because a PRINCE2 project should focus on the quality of the products being delivered.
- B. Because the pilot courses have been broken down into two separate products.
- C. Because the project board should ensure that lessons from one stage are applied to the next stage.
- D. Because the delivery steps to create the pilot courses have been aligned to the management stages.

Correct Answer: D

QUESTION 4

The e-learning course is being delivered by an external consultancy. The project manager has included a warranty period in the contract with the consultancy to ensure that any faults in the course can be fixed after the course is in operational use. This means that the work of the external consultancy will continue post-project. The project manager has suggested that an additional step be added to the standard course development model to be used for future projects to accommodate this additional work after the project has closed.

Is this an appropriate application of the 'tailor to suit the project' principle, and why?

- A. Yes, because the project management method used should be appropriate to the customer/supplier environment
- B. Yes, because the project controls should be appropriate to the complexity and risk of the project
- C. No, because the PRINCE2 project lifecycle should not include project work after the project has closed
- D. No, because the project should be following ABC Company's standard course development model

Correct Answer: B

Reference: <https://www.prince2primer.com/set-up-the-project-controls/>

QUESTION 5

The Health and Safety Training Project has been divided into four stages. The executive considers this project to be a compulsory project and has advised the project manager that it is not necessary to produce the project initiation documentation. This would mean that the project would consist of three delivery stages.

How well does this apply the 'manage by stages' principle?

- A. It applies it well, because the project management method should be tailored to the project.
- B. It applies it well, because the justification for delivering the project is already understood.
- C. It applies it poorly, because the stages should be shorter to provide more control to the project board.
- D. It applies it poorly, because solid foundations should be established for every project.

Correct Answer: D

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