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QUESTION 1

A project manager is performing the scrum master role for a project team of developers. At the daily standup, a couple of developers complain about the noise from a neighboring team, the performance of their laptops, and the difficulty in booking meeting rooms.

What should the project manager do?

A. Acknowledge the impediments and facilitate their resolutions.

B. Note the impediments and escalate them to the product owner.

C. Note the impediments and work on addressing them later.

D. Assign actions to all stakeholders and oversee their implementation.

Correct Answer: A

QUESTION 2

A project manager is attending a progress meeting with a client The client requests a design change which might potentially add value to the project. What action should the project manager take?

A. Accommodate the change request to serve the client\\'s needs

B. Consult with team members and allow them to make a decision

C. Convince the client not to make changes to the project

D. Make transactional decisions focusing on the project goals

Correct Answer: B

QUESTION 3

A project manager is leading a large public project that will have a high impact on the town\\'s citizens. How should the project manager define the different requirements?

A. Analyze the interests and influence of stakeholders and evaluate their requirements.

B. Include only the key requirements and keep the stakeholders informed about scope decisions.

C. Add only the opinions of the team, because they know the objectives of the project.

D. Include only the common requirements of each stakeholder group in the project goals.

Correct Answer: A

QUESTION 4

During the executing phase, a project manager is reviewing the issue log and finds there are outstanding high-priority issues that are still open. Most of the open issues require effort from external domain experts who are not on the project team.

What should the project manager do?

A. Ask the issue reporter to close the issues, because there are no project team members who have the required domain knowledge.

B. Review the open issues with the issue reporter and issue a change request to hire an external domain expert.

C. Request that the project team members learn the required domain knowledge and resolve the open issues in a short time.

D. Reduce the project scope to ensure that the project team has the knowledge to deliver the system on schedule.

Correct Answer: B

QUESTION 5

One of the team members is always late to the daily standup meeting. What should the project manager do?

A. Schedule the meeting at the end of the day to accommodate everyone.

B. Ignore the situation since the team member is accomplishing their deliverables.

C. Reinforce the ground rules for standup meetings with the entire team.

D. Speak with the team member directly to reinforce the ground rules.

Correct Answer: D

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