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QUESTION 1

A project manager is leading a product development project that requires high involvement from several stakeholders. What should the project manager do to ensure this involvement?

- A. Evaluate the engagement needs of stakeholders.
- B. Distribute weekly status emails to stakeholders.
- C. Engage the sponsor on the behavior of stakeholders.
- D. Conduct weekly update meetings with stakeholders.

Correct Answer: A

QUESTION 2

During a scope validation exercise toward the end of a project, a project manager realizes that some operational project requirements were not captured in the project scope of work. Although completing these Items will have an Impact on the project\\'s completion date. It will Increase the likelihood of customer acceptance.

What should the project manager do to address the issue?

- A. Issue a change request to remove items from the scope of work and keep the project on schedule.
- B. Issue a change request to include the additional scope, and track the completion of the work items.
- C. Document the issue in the lessons learned document, and discuss this with the project sponsor.
- D. Arrange to pass the cost to the operational area since the customer will benefit.

Correct Answer: A

QUESTION 3

A new project has been kicked off following a planning session. The project is under direct oversight of an executive in the organization After a review meeting, the project manager overhears an executive request a dashboard from one of the team members to show the overall project status

What should the project manager do?

- A. Update the stakeholder engagement assessment matrix
- B. Update the communications management plan to include informal requests
- C. Ask the team member to develop a dashboard to fulfill the request.



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D. Tell the team member to route the request through the project manager

Correct Answer: B

QUESTION 4

At the end of a third planning meeting, the client and a functional manager requested additional meetings to add more features to the product. What should the project manager do to start building the product faster?

- A. Allow the sponsor to determine how long the planning phase should last.
- B. Allow the client ta determine how long the planning phase should last.
- C. Ask the functional manager to work with the team to finalize planning and begin building the product.
- D. Explain that more features can be planned in upcoming Iterations and begin building the product.

Correct Answer: D

QUESTION 5

A project manager is working with the product owner and customer stakeholders on prioritizing the product backlog and planning the product delivery dates. The customer stakeholders are asking to include several deliverables as high priority. The product manager also has technical tasks that should be added as high priority.

What should the project manager do?

- A. Allow the customer stakeholders to define the project priorities and set the delivery dates.
- B. Work with the team to estimate tasks and delivery dates, and then create a project roadmap.
- C. Lead the team to identity the product objectives at every delivery iteration and clarify priorities.
- D. Create a sprint board to allow all customer stakeholders to be aware of the task status and impediments.

Correct Answer: B

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