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QUESTION 1

A project manager is assigned midway through a project. The team members are in different locations across the country and they are unable to meet in-person often. During a status review meeting, one of the stakeholders highlighted that they were unaware of the status for the project deliverables.

What should the project manager do first?

A. Request the project team include the stakeholder\'s details and make sure the project status reports are shared with the stakeholder.

B. Schedule a meeting with the stakeholder and include the stakeholder\'s needs in the project management plan.

C. Review the stakeholder management plan and update the stakeholder register for incorporation in the project management plan.

D. Review the communications management plan and verify whether the stakeholder\'s needs are captured in the project management plan.

Correct Answer: D

QUESTION 2

A project manager is managing a mobile application development project when one of the experienced team members starts missing deadlines. The delays will impact project implementation. What should the project manager do next?

A. Meet with the team member to understand their concerns and/or issues.

B. Convene a team meeting to encourage and motivate the entire team.

C. Assign an additional resource to help the team member with the tasks.

D. Ask the team member\'s functional manager if there are any known issues.

Correct Answer: A

QUESTION 3

One phase of a project took much longer than initially anticipated The key stakeholders expressed their concern regarding a potential project delay. What should the project manager do?

A. Expedite the next phase to reduce slippage

B. Add more float to the overall project schedule

C. Request additional contingency from the sponsor.

D. Organize a root cause analysis (RCA) workshop.

Correct Answer: D

QUESTION 4

A project manager is managing a complex project with a high number of artifacts. Some of the stakeholders are having issues accessing the artifacts. How should the project manager address this situation?

A. Ensure that the project artifacts are kept up-to-date and shared with the stakeholders.

B. Invite the stakeholders to the daily standup to clarify any questions about the project artifacts.

C. Escalate the stakeholders\\' project artifacts concerns to the project management office (PMO) for resolution.

D. Send an agile report to the stakeholders, which includes the list of the project artifacts.

Correct Answer: B

QUESTION 5

A software delivery project began having technical impediments. The issue may cause a delay of the deliverables. The technical service team has been working on the issue, but the issue is unresolved even after 1 week of maintenance. What should the senior project manager do now?

A. Use interpersonal skills to expedite the issue.

B. Send a gentle reminder to the technical service team.

C. Update the issue log with the status and priority.

D. Issue a formal warning to the technical service team.

Correct Answer: C

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