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**QUESTION 1**

An agile team completes a deliverable that is to be certified by another expert team. The second team does not take the deliverable for many months. What should the servant leader do?

- A. Escalate this to the project director for a resolution.
- B. Escalate this to the agile lead of the second team.
- C. Review the process and remove the impediment.
- D. Remove the certification need from the project scope.

Correct Answer: C

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**QUESTION 2**

Throughout an entire project, the project manager took notes at every meeting with team members. These notes provided useful insights from key stakeholders, which later resulted in increased value to the project. The project manager thought it would be helpful to keep these notes as a future reference for other project managers within the organization.

Where should the notes be located?

- A. Lessons learned
- B. Organizational process assets (OPAs)
- C. Enterprise environmental factors (EEFs)
- D. Project management plan

Correct Answer: A

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**QUESTION 3**

A product owner has an idea for a new product but is struggling to define the features because they are not certain of the perceived business value for each feature. What should the project manager have the delivery team do to address this issue?

- A. Assess the product roadmap to see if there is another product that is more suitable for the build.
- B. Develop a minimum viable product (MVP) for assessment from a select customer group.
- C. Commission a business analyst to research similar competitor products.
- D. Complete a work breakdown structure (WBS) to assess the cost of each feature

Correct Answer: B

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## QUESTION 4

A customer initiated a minor scope change and expects this to be completed without delays or additional costs.

The project manager believes that they have adequate authorization to make the decision themselves but is not quite sure.

What should the project manager do next?

- A. Use the project contingency and implement the change without charging the customer, since the customer's satisfaction is top priority.
- B. Exploit this change opportunity and calculate the cost, risk, and time, then add a reasonable margin and submit to the customer.
- C. Use the Perform Integrated Change Control process and submit this to the change control board (CCB) for approval.
- D. Keep the change pending and decide to take this up as part of final settlement at the end of the project.

Correct Answer: C

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## QUESTION 5

A new agile project manager is trying to determine how the team is performing against the schedule for a release. Which tool will provide a deeper look into the team's progress?

- A. Release plan Sy
- B. Product roadmap
- C. Kanban board
- D. Burndown chart

Correct Answer: D

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