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QUESTION 1

After completing the requirements, the project manager and business analyst realize that the project scope is not feasible in the projected schedule. The business analyst needs to review the amount of work the team is capable of delivering based on the approved project schedule. Which prioritization technique should the business analyst use?

A. Multivoting

B. Time-boxing

C. Weighted ranking

D. SWOT analysis

Correct Answer: B

QUESTION 2

The business managers had clearly stated that the delivered website must simultaneously accommodate millions of users around the globe. However, within the first week of the production launch, the website crashes frequently.

This situation could have been averted if:

A. critical business requirements were accommodated and tested.

B. essential product requirements were captured and tested.

C. quality attributes were captured and tested.

D. nonfunctional requirements were identified and tested.

Correct Answer: A

QUESTION 3

A business analyst has been asked to investigate a problem. This investigation will provide input towards developing a business case. The business analyst wants to first understand the company\\'s current business processes.

Which technique should the business analyst use?

A. MoSCoW

B. RACI matrix

C. Observation

D. User stories

Correct Answer: C

QUESTION 4

The business analyst has completed the requirements gathering and documentation processes in developing a baseline document. Several signoffs are needed. During the joint review process with the key stakeholders, the stakeholders announce that they are still not ready to sign off due to a communication gap.

Which technique should the business analyst have followed to ensure consensus?

A. The business analyst should have invited the key stakeholders to the meeting.

B. The business analyst should have reviewed the requirements of the project sponsor first before reviewing other requirements.

C. The business analyst should have performed a complete review of each requirement with the key stakeholders prior to the meeting.

D. The business analyst should have performed a complete review of each requirement with one of the stakeholders\\' peers before the meeting.

Correct Answer: C

QUESTION 5

A business analyst is working on a project to update the user interface for a legacy procurement system. An end user raises concerns that the new solution will not support their core business processes.

How could the business analyst address the end user\\'s concerns about the new interface?

A. Develop a prototype to gather functional requirements.

B. Document the business data objects using an entity relationship diagram.

C. Consult the stakeholder register to evaluate if the user has authority to influence the project.

D. Develop a use case package to support the user interface.

Correct Answer: D

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