

# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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## QUESTION 1

How can a SWOT analysis help when deciding between several possible options to address a business problem?

- A. It can help the project sponsor to determine the valuation of each option.
- B. It can help the stakeholders identify the strengths and weaknesses of each option.
- C. It can help the product owner to determine opportunity cost of not choosing an option.
- D. It can help the stakeholders to determine how to avoid the threats of each option.

Correct Answer: B

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## QUESTION 2

The project sponsor needs to know which requirements will be implemented. Which of the following would be the most valuable for a business analyst to provide?

- A. Requirements baseline document
- B. Requirements management plan
- C. Requirements impact analysis
- D. Requirements traceability matrix

Correct Answer: A

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## QUESTION 3

A business analyst is working on a project's acceptance criteria. In an early collaboration with the company's stakeholders, the business analyst identified several user groups within the company: "Purchaser," "Shipper," "Customer," and "Agent". The user groups categorize stakeholders with similar needs and create a detailed narrative.

Which technique did the business analyst use for evaluating the solution's acceptance criteria?

- A. Job analysis
- B. Stakeholder analysis
- C. Persona analysis
- D. Risk analysis

Correct Answer: B

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## QUESTION 4

A business analyst is conducting a cost-benefit analysis of potential solution options. The stakeholders have indicated that the estimated growth rate is very important to them.

Which technique will allow the business analyst to determine this information?

- A. Net present value (NPV)
- B. Payback period
- C. Return on investment (ROI)
- D. Internal rate of return

Correct Answer: A

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## QUESTION 5

A business analyst has been assigned to a project team that is redesigning the company's website. The business analyst has been documenting the relationships between requirements and has found requirements that do not trace to a

business need.

Which type of requirements are these?

- A. Tested
- B. Out-of-scope
- C. Implemented
- D. In-scope

Correct Answer: D

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