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QUESTION 1

A project manager has inherited a project that is $5 million over budget. Which of the following would the project manager do to help determine the root cause of the budget overrun?

A. Ensure the project plan reflects all tasks were documented during planning

B. Review the change control log

C. Perform qualitative risk analysis

D. Review if the project has maintained alignment with the scope

Correct Answer: D

QUESTION 2

Which of the following conflict resolution techniques results in a lose-lose scenario?

A. Forcing

B. Confronting

C. Compromise

D. Negotiating

Correct Answer: C

QUESTION 3

Which of the following is crucial to scope management?

A. A Work Breakdown Structure dictionary

B. A final statement of project objectives

C. An automated scope management system

D. A formal change management process

Correct Answer: D

QUESTION 4

A project manager sits down to discuss with team members the strengths and weaknesses of a project. This is BEST described as:

A. Managing stakeholder expectations.

B. Post-project review.

C. Work performance review.

D. Human resource management.

Correct Answer: B

QUESTION 5

Which of the following is the FIRST step in a proper change management procedure?

A. Coordinate with appropriate stakeholders

B. Update the project plan

C. Perform impact analysis

D. Identify a change

Correct Answer: D

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