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QUESTION 1

Which of the following project management tools provides an authoritative source of the project performance guidelines?

- A. KPI
- B. SWOT
- C. RACI
- D. MOU

Correct Answer: A

Reference: <https://www.applicationperformancemanagement.org/performance-testing/key-performanceindicators/>

QUESTION 2

Which of the following organizational structures uses project team members who are selected from within their department?

- A. Projectized
- B. Balanced matrix
- C. Functional
- D. Strong matrix

Correct Answer: C

QUESTION 3

A new stakeholder has joined the project team and requested modifications that will result in minor changes to the project budget and schedule.

The project manager is concerned that the requests will lead to:

- A. quality control issues.
- B. additional risks.
- C. scope creep.
- D. time constraints.

Correct Answer: C

QUESTION 4

A stakeholder with whom the project manager has worked on numerous occasions drops by and requests that the project management add two small items to the application under development. The stakeholder has seen the value of these changes in other applications and assures the project manager they are easy, quick changes. Which of the following BEST describes how the project manager should respond?

- A. Take the request to the CCB
- B. Quickly make the changes
- C. Ask a project team member to make the changes
- D. Inform the sponsor of the stakeholder's request

Correct Answer: C

QUESTION 5

The project team is distributed throughout a single country. The scrum master has decided to hold remote "stand-ups" on a daily basis. Which of the following would be the MOST effective means to do this?

- A. Instant messaging
- B. Video conference
- C. Phone call
- D. Collaboration website

Correct Answer: B

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