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QUESTION 1

Which of the following risk strategies is represented by the purchase of insurance?

- A. Mitigate
- B. Accept
- C. Transfer
- D. Avoid

Correct Answer: C

“Transfer: Moving the liability for the risk to a third party by purchasing insurance, performance bonds, and so on”

QUESTION 2

After identifying all known tasks, the project manager has started to sequence and set durations.

Which of the following describes how the project manager should BEST determine the initial sequence and durations?

- A. Use milestones identified in the project charter.
- B. Use data based on past knowledge.
- C. Hold a full team workshop to review the complete WBS.
- D. Collaborate with other project managers.

Correct Answer: A

QUESTION 3

The PMO is confused by an entry in the risk register and would like the project manager to provide clarification regarding strategy. Based on the following entry:

ID	Name	Status	Owner	Strategy	Specific Response
100	Datacenter fire	Risk	Project manager	Avoid	Conduct regular off-site backups

Which of the following should be modified to BEST eliminate confusion?

- A. Change the status to issue and include it in the issue log
- B. Change the strategy to mitigate
- C. Change the name to identify the problem clearly

D. Change the owner to sponsor

Correct Answer: B

QUESTION 4

Which of the following are characteristics of a matrix organization? (Choose three.)

- A. The project manager has full authority.
- B. Resources report directly to the functional manager.
- C. Authority is shared between functional and project managers.
- D. Resources are assigned from functional area to project.
- E. There is ad hoc resourcing.
- F. The organization utilizes a bench.
- G. The project manager authority ranges from strong to weak.

Correct Answer: CDE

QUESTION 5

A WBS is being developed for a project.

Which of the following would be BEST suited to contribute cost and time estimates for the project activities?

- A. Project team members
- B. Project sponsor
- C. Project manager
- D. Project scheduler

Correct Answer: B

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 82