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QUESTION 1

The project team determined that using a multipoint estimate is more appropriate than single point estimate. Which of the following network diagram methods would be MOST appropriate?

- A. GERT
- B. Critical chain
- C. PERT
- D. Critical path

Correct Answer: C

QUESTION 2

The project manager has been informed the project's CPI is 0.85 on a multi-year project that is 30% complete. Which of the following actions would be BEST for the project manager to take?

- A. Ask the project sponsor to extend the project schedule.
- B. Submit an RFQ to find a less expensive material.
- C. Assign additional team members to Quality Control.
- D. Fast track the project to reduce risk.

Correct Answer: B

QUESTION 3

Which of the following tools would a project manager use to determine the root cause of an issue?

- A. Pareto Chart
- B. Ishikawa Diagram
- C. Histogram
- D. Monte Carlo Analysis

Correct Answer: B

QUESTION 4

When dealing with indirect project team members, it is important to recognize which of the following?

- A. Differences of efficiency

- B. Motivation to be engaged on a project
- C. Communication preferences
- D. Functional or hierarchical barriers

Correct Answer: D

QUESTION 5

While performing a scheduled walkthrough at a construction site, the customer points out a discrepancy. Which of the following is the FIRST step that should be taken before submitting a change control form?

- A. Consult the project sponsor
- B. Identify the change
- C. Perform a feasibility study
- D. Perform impact analysis

Correct Answer: B

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