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QUESTION 1

The project team determined that using a multipoint estimate is more appropriate than single point estimate. Which of the following network diagram methods would be MOST appropriate?

- A. GERT
- B. Critical chain
- C. PERT
- D. Critical path

Correct Answer: C

QUESTION 2

The project manager has been informed the project's CPI is 0.85 on a multi-year project that is 30% complete. Which of the following actions would be BEST for the project manager to take?

- A. Ask the project sponsor to extend the project schedule.
- B. Submit an RFQ to find a less expensive material.
- C. Assign additional team members to Quality Control.
- D. Fast track the project to reduce risk.

Correct Answer: B

QUESTION 3

Which of the following is an acknowledgement that risks may occur, but a response is in place to minimize the risk impact?

- A. Acceptance
- B. Mitigation
- C. Avoidance
- D. Enhancing

Correct Answer: B

QUESTION 4

In the planning phase of a project, which of the following activities is performed?

- A. Solicitation
- B. Perform a feasibility study
- C. Appoint a project team
- D. Project Charter

Correct Answer: C

QUESTION 5

A project team has determined that all status reports will be sent via email. Which of the following components of the project plan documents this information?

- A. Status report plan
- B. Communication plan
- C. Discussion plan
- D. Decision log

Correct Answer: B

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