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QUESTION 1

Which of the following is the purpose of a post mortem analysis?

- A. Determines the degree of accuracy of activity duration estimates
- B. Compares the initial project baselines to end of project baselines
- C. Highlights detected quality issues and the resolution to the issues
- D. Documents the reasons for an early project closure

Correct Answer: D

QUESTION 2

A project manager has contracted with a landscaping service to complete the grounds work on a new building. The landscaper provides the project manager with the following cost estimate:

\$150 per hour, estimated time to completion=40 hours

The landscaper has completed 35 hours of work. Which of the following is the Earned Value of this portion of the project?

- A. \$750
- B. \$3000
- C. \$5250
- D. \$6000

Correct Answer: C

QUESTION 3

The project manager has been informed the project's CPI is 0.85 on a multi-year project that is 30% complete. Which of the following actions would be BEST for the project manager to take?

- A. Ask the project sponsor to extend the project schedule.
- B. Submit an RFQ to find a less expensive material.
- C. Assign additional team members to Quality Control.
- D. Fast track the project to reduce risk.

Correct Answer: B

QUESTION 4

Which of the following regarding project documentation can be found in organizational governance documents? (Select TWO).

- A. Length of time project documents must be kept
- B. Rules regarding the usage of documentation version numbers
- C. Issue management procedures
- D. Asset management documentation
- E. Team member contact information

Correct Answer: AB

QUESTION 5

Which of the following types of document formally authorizes and defines the scope of a project?

- A. A project approval
- B. A project charter
- C. A project deliverable
- D. A project milestone

Correct Answer: B

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