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QUESTION 1

Which of the following is a KEY requirement to produce a project schedule?

- A. Identification of all the required activities
- B. The program evaluation and review technique
- C. A stakeholder and customer matrix
- D. Ensure all the resourcing costs are known

Correct Answer: A

QUESTION 2

Which of the following is required to validate a project?

- A. Problem statement
- B. Signed project charter
- C. Key project deliverables
- D. Alignment with the organization's strategic goals

Correct Answer: D

QUESTION 3

Which of the following bodies has external influence regarding standards compliance?

- A. PMO
- B. OBS
- C. ISO
- D. CCB

Correct Answer: C

QUESTION 4

As a result of changes in the economy, it has been communicated that the current costs for needed components have doubled from what was originally budgeted. If the procurement occurs, this would result in exceeding the cost baseline for the project. Which of the following actions should the project manager take?

- A. Evaluate alternatives that could be used that would result in the same scope to be produced

- B. Use contingency funds to cover the procurement of the components
- C. Create a change request to see if the baselines can be revised to incorporate the appropriate costs
- D. Contact the customer to let them know that the costs will be higher, and await approval from the customer before proceeding

Correct Answer: A

QUESTION 5

A team member has approached the project manager for an update on the project status and next tasks. Which of the following should the project manager do NEXT?

- A. Speak with the team member's manager about their performance
- B. Resend the latest status report and project plan to the team member
- C. Review the communications plan to determine why they were unaware
- D. Send the communications plan to the team member

Correct Answer: C

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