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QUESTION 1

A project manager has been presented a set of documents containing why a project is needed, how it fits in with the company objectives, and the revenue that will be generated by the product. Which of the following has the project manager just received?

- A. A business case
- B. A charter
- C. Key project deliverables
- D. Project objectives

Correct Answer: A

QUESTION 2

A project team is ready to identify activities needed to accomplish the project. Which of the following needs to occur FIRST?

- A. PERT
- B. RBS
- C. WBS
- D. OBS

Correct Answer: C

QUESTION 3

A project is having issues because the team is unclear what they should be doing and who should be doing it. This could have been avoided by using:

- A. A risk register.
- B. Change management.
- C. A communication plan.
- D. An issues log.

Correct Answer: C

QUESTION 4

Which of the following is the BEST description of a baseline?

- A. A view of the project's status
- B. An assessment of risks for the project
- C. A snapshot of the project at a particular point in time
- D. A calculation of the project's CPI and SPI

Correct Answer: C

QUESTION 5

A project is experiencing quality issues with the deliverable product. Which of the following tools would be used to identify and prioritize the MOST commonly occurring issues?

- A. Scatter diagram
- B. Pareto chart
- C. Ishikawa diagram
- D. Trend analysis

Correct Answer: B

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