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QUESTION 1

Each portfolio risk should have a designated person as its owner. As the portfolio manager assigns the owner, the main responsibility is to:

- A. Analyze the risk for its overall impact on portfolio success
- B. Determine an appropriate response and implement it as soon as the risk occurs
- C. Monitor the situation as long as the risk is current
- D. Strive to take a negative risk and turn it into a positive opportunity

Correct Answer: C

QUESTION 2

A new sponsor was appointed by the company in order to push more on the investments underway. The new sponsor wants detailed information on time and money and wants to get things done quickly. Which element of the portfolio management plan will be referred to for managing the sourcing of key resources?

- A. Portfolio Oversight
- B. Governance Model
- C. Communication Management Plan
- D. Performance Management Plan

Correct Answer: D

QUESTION 3

Assume you are managing your city's portfolio, and its overall strategic goal is to promote economic development to attract more visitors to the city. It is a difficult challenge as the city is not a major metropolitan area and also is not a preferred winter or summer destination. Nonetheless, you are planning and allocating resources according to the city's strategy. Not to be overlooked as you do so is the need to:

- A. Obtain support from your key stakeholders
- B. Determine a communication strategy to explain your approach
- C. Maximize return considering the city's risk tolerance
- D. Continually update the portfolio inventory

Correct Answer: C

QUESTION 4

Assume the organization's strategy has undergone a significant change, and as a result the mix of components in the portfolio also will change. As the portfolio manager, you need to update your charter in order to reflect:

- A. The new 'to be' vision
- B. Interdependencies between the new components
- C. Risk tolerances
- D. Key stakeholders

Correct Answer: D

QUESTION 5

Your portfolio is on a tight deliverables and is considered the major portfolio in your company. Stakeholders are concerned about the purpose of defining a portfolio while already having an inventory of work and are worried that this will cause a lot of time to be wasted. What is your advice to the stakeholders?

- A. This process is required to optimize and balance the portfolio for performance and value delivery
- B. This process is required to produce an organized portfolio for ongoing evaluation, selection, and prioritization
- C. This process can be skipped because it will be re-done as part of the Optimize Portfolio process
- D. They are right, the process can be skipped when an inventory of work is in place

Correct Answer: B

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