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QUESTION 1

Which statement best describes Enterprise Planning in the Scrum methodology?

- A. We develop both long and short-term strategies to deliver significant business value in short increments.
- B. We construct the architectural components that comprise the foundation.
- C. We determine the scope of the first project and set up the product backlog.
- D. The team selects the highest-priority user stories from the backlog.
- E. We define the standards that will be used to guide the project through completion.

Correct Answer: B

(<http://webcache.googleusercontent.com/search?q=cache:nRAje-4CnfQJ:https://pdn.pega.com/implementation-methodology-dco/using-pega-scrum-with-prpc+andcd=1andhl=enandct=clnkandgl=in>)

QUESTION 2

Using Scrum, when should Project Sizing first be accomplished?

- A. During Release Retrospective
- B. During Project Initiation
- C. During Release Implementation
- D. During Vision Definition
- E. During Enterprise Planning

Correct Answer: B

([http://www.scrumstudy.com/Chapter%201%20\(Introduction\).pdf](http://www.scrumstudy.com/Chapter%201%20(Introduction).pdf))

QUESTION 3

Select the items that should be part of the project status report? (Choose three.)

- A. Change control requests
- B. Review of detailed project plan
- C. Product demonstrations
- D. Challenges or risks that might impact the project
- E. Key decisions made that affect the project

F. Key achievements since the last report.

Correct Answer: DEF

(<http://www.projectsart.co.uk/how-to-report-status-on-a-project.php>)

QUESTION 4

Best practices for conducting a Governance meeting include: (Choose three.)

- A. Establishing the to-be process of the application
- B. Implementing an issue resolution mechanism
- C. Conducting Playback sessions
- D. Performing an operational walk-through
- E. Reviewing selected change control items
- F. Reviewing the Project Status Report

Correct Answer: BEF

(<http://www.pega.com/sites/pega.com/files/deliveryatpega2013.pdf> and <http://www.fisglobal.com/ucmprpub/groups/public/documents/document/c026543.pdf>)

QUESTION 5

Select the criteria to use when deciding to use a waterfall methodology. (Choose three.)

- A. Requirements are likely already established and unlikely to change during the project.
- B. The scope of the project is known and unlikely to change during the project.
- C. Requirements are not well known or may change during the project.
- D. The application is intended for an industry with rapidly changing standards.
- E. There are skilled developers who are adaptable and able to think independently.
- F. Stringent project milestones, or gates, are required by the organization.

Correct Answer: ABF

(<http://turingsman.net/my-blog-list/183-scrum-vs-waterfall-two-different-approaches-to-software-development>)

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