

# PDM\_2002001060<sup>Q&As</sup>

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**QUESTION 1**

Change requests should not occur due to:

- A. an external event such as a change in government regulation.
- B. an error or omission in defining the scope of the product.
- C. a software failure that prevents timely site integration.
- D. change in GIC structure.

Correct Answer: D

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**QUESTION 2**

Which of the following examples are effective results of a correctly performed root cause analysis?

- A. Missing method-of-procedure (MOP) and therefore no rollback procedures available for the site.
- B. Health and safety regulations were unclear to the Nokia team.
- C. Incorrect overtime booking.
- D. Gap in communication between the project team and the sales team.

Correct Answer: A

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**QUESTION 3**

When should risk analysis be performed?

- A. Just before any major meeting with the client.
- B. On a regular basis prior to and throughout the project.
- C. Only when justified by the awareness of new risks becoming a possibility.
- D. When preparing the project plan.

Correct Answer: B

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**QUESTION 4**

For which of the following reasons can the cost baseline be updated?

- A. Due to cost savings.
- B. Due to delays in project execution.

C. Due to customer driven scope change.

D. Due to subcontractor's price change.

Correct Answer: C

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## QUESTION 5

Company A is working on a project. The project's budget is 10,000. The planned value as of date X is 4,000. The project has an earned value of 3,500 and actual costs of 4,500.

What is the cost variance of the project?

A. -1,000.

B. 500.

C. -500.

D. 1,000.

Correct Answer: A

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