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Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

What is the objective of the management dashboard technique?

- A. Force-rank the programmes and projects within a portfolio
- B. Communicate components of the delivery framework to the PPM community
- C. Develop standardized business processes and agree accountabilities
- D. Provide key decision support information across a portfolio

Correct Answer: D

QUESTION 2

Which receives the benefit of the governance provided by a P3O?

- A. Finance
- B. Change initiatives
- C. Business as usual
- D. Commercial

Correct Answer: B

QUESTION 3

What does a Hub Portfolio Office support?

- A. Definition and delivery of a portfolio of change across an organization
- B. Delivery of a specific change initiative being delivered as a programme
- C. Consistent definition of standards across an organization
- D. Definition and delivery of programmes within a division

Correct Answer: D

QUESTION 4

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Highlights programme issues requiring intervention
- B. Documents repeatable processes enabling increased PPM maturity

- C. Provides resource capacity to the portfolio when required
- D. Supports senior management investment decisions by aligning programmes to strategy

Correct Answer: D

QUESTION 5

Why should staff delivering non-PPM functions within a P3O model be treated as distinct administrative resources?

- A. Avoid discouraging people from choosing a career within a P3O
- B. Provide non-PPM functions with a logical home
- C. Meet business efficiency needs
- D. Deliver a secretariat service to management boards

Correct Answer: A

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