

Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

Which P3O capability is MOST likely to result in being able to stop inappropriate programmes?

- A. Reduction in resource costs
- B. Ongoing alignment of programmes with strategic objectives and targets
- C. Reduction in overheads dealing with conflicting resources
- D. Increased ability to bundle related requests for change for programmes

Correct Answer: B

QUESTION 2

Which role is responsible for developing a Portfolio Dependencies Register?

- A. Programme Specialist
- B. Portfolio Analyst
- C. Reporting
- D. Tools Expert
- Correct Answer: B

QUESTION 3

Which P3O capability is MOST likely to lead to unviable projects being stopped at the initial investment gate?

- A. Tracking of progress on programmes against key outcomes
- B. Selection of the right programmes and projects via an established structure
- C. Identification of potential duplication of scope or double counting of benefits
- D. Coordinated change control process across multiple projects and business operations

Correct Answer: B

QUESTION 4

Which is NOT a typical factor that may affect the design of a P3O model?

- A. Organizational PPM maturity
- B. Geographical divisions



- C. Size of the organization
- D. Challenge to current culture

Correct Answer: D

QUESTION 5

Which is part of the business governance structure whose requirements MUST be met by the reporting of a P3O?

- A. Senior Management Board
- B. External stakeholders
- C. Component offices within the P3O
- D. HeadofP3O
- Correct Answer: A

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