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QUESTION 1

Which activity includes addressing the disadvantages of 'doing nothing' to those stakeholders that object to the programme?

- A. Analyse stakeholders
- B. Summarise risks
- C. Carry out a health check
- D. Conduct a visioning workshop

Correct Answer: D

QUESTION 2

Which is an area of focus for the Business Change Manager when engaging with stakeholders?

- A. Offers expert experience in risk management
- B. Communicates important programme information to operational staff
- C. Adopts effective two-way communications with project teams
- D. Provides specific expertise on infrastructure design

Correct Answer: B

QUESTION 3

Which is NOT representative of the programme management principles?

- A. Allow flexibility in how the programme is managed
- B. Provide a clearly defined set of rules and procedures
- C. Embrace all types of programmes
- D. Encompass best practice and lessons learned

Correct Answer: B

QUESTION 4

What type of cost is the funding of temporary additional support for operational areas?

- A. Project

- B. Business change and transition
- C. Programme management
- D. Benefits realization

Correct Answer: B

QUESTION 5

Which does NOT describe a programme?

- A. Risk focus is on collective project risks
- B. Quality focus is on a range of management processes
- C. Benefit focus is on the rigour of profiling and realization
- D. Blueprint focus is on changing the entire organization

Correct Answer: D

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