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QUESTION 1

While discussing the Business Analysis Approach, decisions are made about which methodology or approach to use for the initiative being considered. These discussions are happening at the:

A. Feedback horizon

B. Initiative horizon

C. Strategy horizon

D. Delivery horizon

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (133)

QUESTION 2

During a backlog refinement meeting, the team uses the appropriate technique to focus discussion on backlog items and their:

A. Technical designs and related details

B. Related users, user goals, user activities and their importance

C. Estimates determined by the delivery team

D. Resource requirements and availability for work.

Correct Answer: D

QUESTION 3

Planning horizons are important because they allow an organization to:

A. Support a structured response supported by all levels of the organization

B. Sense and respond to their changing environment

C. Ensure senior management is informed and engaged

D. Allow management guidance for decision making

Correct Answer: B

In constant and rapidly changing environments, organizations are required to be able to sense and respond to local opportunities and problems without the need to involve the whole organization, while also looking forward at emerging threats and opportunities. These planning horizons provide a framework for the shift in focus that occurs when moving between understanding the long-term strategic needs of the organization and the immediate needs of a customer.

QUESTION 4

The team is discussing the initiative and thinking about what solution increments are worth doing. An appropriate technique for them to use is:

A. Backlog refinement

B. Portfolio kanban

C. Purpose alignment model

D. Story elaboration

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (39)

QUESTION 5

The team is discussing one of the six key terms used to discuss both business analysis and its relationship with common terminology. Specifically, they are discussing a specific way of satisfying one or more needs in a context. This team is discussing the:

A. Plan

B. Need

C. Value

D. Solution

Correct Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (18)

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