

IIBA-AAC^{Q&As}

Agile Analysis

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QUESTION 1

A team has been delivering a steady stream of small value increments and has completed several solution components, with some still remaining. The solution owner examines the reactions to the delivered components from customers, and decides that the need has been met and the remaining potential components won't deliver enough additional value to justify doing them. The solution owner will:

- A. Request Strategy Horizon input about what action to take
- B. Accept the work is complete and cancel remaining work
- C. Fully document the working initiative
- D. Ask the team to come up with new, more valuable, solution components for the initiative

Correct Answer: A

QUESTION 2

The team discusses the agile principle of avoiding waste and decide it's important because it allows the team to:

- A. Verify that the budget is aligned with spending
- B. Focus on items that contribute to satisfying the need
- C. Ensure clear and effective communication
- D. Demonstrate ongoing quality backlog refinement

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (21)

QUESTION 3

While quality checking the written user stories, the team ensures one of the components included in the attributes of a user story is:

- A. The explanation of the story's cost
- B. The stakeholder responsible for testing
- C. The benefit or business value received by the user when the story is implemented
- D. The title describing the goal of the delivery cycle

Correct Answer: C

Reference: <https://www.yodiz.com/blog/user-story-characteristics-in-agile-scrum-methodology/>

QUESTION 4

After some debate the delivery team decides to use the product roadmap because it will help them:

- A. Align strategy to goals
- B. Maintain defined scope
- C. Keep the team on schedule
- D. Align increments with product vision

Correct Answer: A

Reference: <https://www.modernanalyst.com/Resources/Articles/tabid/115/ID/3129/10-Tips-for-Creating-anAgile-Product-Roadmap.aspx>

QUESTION 5

Planning horizons are important because they allow an organization to:

- A. Support a structured response supported by all levels of the organization
- B. Sense and respond to their changing environment
- C. Ensure senior management is informed and engaged
- D. Allow management guidance for decision making

Correct Answer: B

In constant and rapidly changing environments, organizations are required to be able to sense and respond to local opportunities and problems without the need to involve the whole organization, while also looking forward at emerging threats and opportunities. These planning horizons provide a framework for the shift in focus that occurs when moving between understanding the long-term strategic needs of the organization and the immediate needs of a customer.

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