

# GCPM<sup>Q&As</sup>

GIAC Certified Project Manager Certification Practice Test

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**QUESTION 1**

Don is the project manager of the PFO project for his organization. Don is working with the project team members and two subject matter experts to assess the identified risk events in the project. Which of the following approaches is the best to assess the risk events in the project?

- A. Determination of the true cost of the risk event
- B. Probability and Impact Matrix
- C. Root cause analysis
- D. Interviews or meetings

Correct Answer: D

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**QUESTION 2**

You work as a project manager for PassGuide Inc. Which of the following stages of the process group, if not performed well by you, is unlikely that the project will be successful in meeting the business needs?

- A. Executing
- B. Planning and design
- C. Initiation
- D. Monitoring and controlling

Correct Answer: C

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**QUESTION 3**

Which of the following calculates the earliest and latest starts and finishes of each activity without making the project longer?

- A. RACI
- B. RBS
- C. CPM
- D. WBS

Correct Answer: C

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**QUESTION 4**

You work as a project manager for PassGuide Inc. You are performing a task to generate a hierarchical list of resources

related by function and resource type that is used to facilitate planning and controlling of project work. Which of the following components of project management will you use to accomplish the above task?

- A. PERT chart
- B. RBS
- C. Gantt chart
- D. WBS

Correct Answer: B

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## QUESTION 5

You are the project manager of the NHQ Project for your company. You have completed qualitative and quantitative analysis of your identified project risks and you would now like to find an approach to increase project opportunities and to reduce threats within the project. What project management process would best help you?

- A. Monitor and control project risks
- B. Create a risk governance approach
- C. Create the project risk register
- D. Plan risk responses

Correct Answer: D

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