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Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

What is used to assist senior managers to determine their core problems and the services to be delivered by aP3Omodel?

A. Business process swimlanes

B. Knowledge management tools

C. Capacity planning for resource management

D. P3OValue Matrix

Correct Answer: D

QUESTION 2

Which describes a feature of a co-located, rather than a distributed model?

A. Components of the standards will have separate owners

B. Team cohesion is achieved by staff working together in a permanent office

C. Communication via central information portals with collaborative working practices is essential

D. Functional experts provide services from within teams across the organization

Correct Answer: B

QUESTION 3

WhichP3Ocapability is MOST likely to result in being able to stop inappropriate programmes?

A. Reduction in resource costs

B. Ongoing alignment of programmes with strategic objectives and targets

C. Reduction in overheads dealing with conflicting resources

D. Increased ability to bundle related requests for change for programmes

Correct Answer: B

QUESTION 4

What should aP3Orecommend for \\'must do\\' changes?

A. Should be stopped immediately

B. Must be completed before new changes are started

C. Should be realigned to existing objectives

D. Should be included in the portfolio to maintain business as usual

Correct Answer: D

QUESTION 5

Which benefit of implementing standard tools and techniques is MOST likely to reduce the number of staff required to operateP3Oservices?

A. Automation of business processes

B. Enhanced quality of decision support information

C. Enhanced management across geography

D. Improved timeliness of decision support information

Correct Answer: A

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